## MOCK TEST PAPER

INTERMEDIATE (NEW): GROUP - I

## PAPER - 3: COST AND MANAGEMENT ACCOUNTING

Answers are to be given only in English except in the case of the candidates who have opted for Hindi medium. If a candidate has not opted for Hindi medium his/ her answer in Hindi will not be valued.

Question No. 1 is compulsory.
Attempt any four questions from the remaining five questions.
Working notes should form part of the answer.
Time Allowed - 3 Hours
Maximum Marks - 100

1. Answer the following:
(a) The following are the details in respect of Process A and Process B of a processing factory:

|  | Process A (₹) | Process B (₹) |
| :---: | ---: | ---: |
| Materials | 40,000 | -- |
| Labour | 40,000 | 56,000 |
| Overheads | 16,000 | 40,000 |

The output of Process A is transferred to Process B at a price calculated to give a profit of $20 \%$ on the transfer price and the output of Process B is charged to finished stock at a profit of $25 \%$ on the transfer price. The finished stock department realized ₹ $4,00,000$ for the finished goods received from Process B.

PREPARE process accounts and CALCULATE total profit, assuming that there was no opening or closing work-in-progress.
(b) Two workers ' $A$ ' and ' $B$ ' produce the same product using the same material. Their normal wage rate is also the same. ' $A$ ' is paid bonus according to Rowan scheme while ' $B$ ' is paid bonus according to Halsey scheme. The time allowed to make the product is 120 hours. ' $A$ ' takes 90 hours while ' $B$ ' takes 100 hours to complete the product. The factory overhead rate is ₹ 50 per hour actually worked. The factory cost of product manufactured by 'A' is ₹ 80,200 and for product manufactured by ' $B$ ' is ₹ 79,400 .
Required:
(i) COMPUTE the normal rate of wages.
(ii) CALCULATE the material cost.
(iii) PREPARE a statement comparing the factory cost of the product as made by two workers.
(c) Maximum Production capacity of $K M(P) L t d$. is 28,000 units per month. Output at different levels along with cost data is furnished below:

| Particulars of Costs | Activity Level |  |  |
| :--- | ---: | ---: | ---: |
|  | 16,000 units | 18,000 units | 20,000 units |
| Direct Material | $₹ 12,80,000$ | $₹ 14,40,000$ | $₹ 16,00,000$ |
| Direct labour | $₹ 17,60,000$ | $₹ 19,80,000$ | $₹ 22,00,000$ |
| Total factory overheads | $₹ 22,00,000$ | $₹ 23,70,000$ | $₹ 25,40,000$ |

You are required to CALCULATE the selling price per unit at an activity level of 24,000 units by considering profit at the rate of $25 \%$ on sales.
(d) Bank of Surat operated for years under the assumption that profitability can be increased by increasing Rupee volume. But that has not been the case. Cost analysis has revealed the following:

| Activity | Activity Cost <br> $(₹)$ | Activity Driver | Activity Capacity |
| :--- | ---: | :--- | ---: |
| Providing ATM Service | $1,00,000$ | No. of Transactions | $2,00,000$ |
| Computer Processing | $10,00,000$ | No. of Transactions | $25,00,000$ |
| Issuing Statements | $8,00,000$ | No. of Statements | $5,00,000$ |
| Customer Inquiries | $3,60,000$ | Telephone Minutes | $6,00,000$ |

The following annual information on three products was also made available:

| Activity Driver | Checking <br> Accounts | Personal Loans | Gold Visa |
| :--- | ---: | ---: | ---: |
| Units of Product | 30,000 | 5,000 | 10,000 |
| ATM Transactions | $1,80,000$ | 0 | 20,000 |
| Computer Transactions | $20,00,000$ | $2,00,000$ | $3,00,000$ |
| Number of Statements | $3,00,000$ | 50,000 | $1,50,000$ |
| Telephone Minutes | $3,50,000$ | 90,000 | $1,60,000$ |

## Required

(i) CALCULATE rates for each activity.
(ii) Using the rates computed in requirement (i), CALCULATE the cost of each product.
2. (a) A store keeper has prepared the below list of items kept in the store of the factory.

| Item | Units | Unit cost (₹) |
| :---: | ---: | ---: |
| A | 12,000 | 30.00 |
| B | 18,000 | 3.00 |
| C | 6,000 | 35.00 |
| D | 750 | 220.00 |
| E | 3,800 | 75.00 |
| F | 400 | 105.00 |
| G | 600 | 300.00 |
| H | 300 | 350.00 |
| I | 3,000 | 250.00 |
| J | 20,000 | 7.50 |
| K | 11,500 | 27.50 |
| L | 2,100 | 75.00 |

The store keeper requires your help to classify the items for prioritization. You are required to APPLY ABC analysis to classify the store items as follows:
Store items which constitutes approx $70 \%, 20 \%$ and $10 \%$ of total value as A, B and C respectively.
(10 Marks)
(b) SK Ltd. engaged in the manufacture of tyres. Analysis of income statement indicated a profit of $₹ 150$ lakhs on a sales volume of 50,000 units. The fixed cost is ₹ 850 lakhs which appears to be high. Existing selling price is ₹ 3,400 per unit. The company is considering to revise the profit target to ₹ 350 lakhs. You are required to COMPUTE -
(i) Break-even point at existing levels in units and in rupees.
(ii) The number of units required to be sold to earn the target profit.
(iii) Profit with $15 \%$ increase in selling price and drop in sales volume by $10 \%$.
(iv) Volume to be achieved to earn target profit at the revised selling price as calculated in (ii) above, if a reduction of $8 \%$ in the variable costs and ₹ 85 lakhs in the fixed cost is envisaged.
(10 Marks)
(a) R Limited is presently operating at $50 \%$ capacity and producing 60,000 units. The entire output is sold at a price of ₹ 200 per unit. The cost structure at the $50 \%$ level of activity is as under:

|  | $₹$ |
| :--- | ---: |
| Direct Material | 75 per unit |
| Direct Wages | 25 per unit |
| Variable Overheads | 25 per unit |
| Direct Expenses | 15 per unit |
| Factory Expenses (25\% fixed) | 20 per unit |
| Selling and Distribution Exp. $(80 \%$ variable) | 10 per unit |
| Office and Administrative Exp. ( $100 \%$ fixed $)$ | 5 per unit |

The company anticipates that the variable costs will go up by $10 \%$ and fixed costs will go up by $15 \%$.
You are required to PREPARE an Expense budget, on the basis of marginal cost for the company at $50 \%$ and $60 \%$ level of activity and COMPUTE profits at respective levels. (10 Marks)
(b) A machine shop cost centre contains three machines of equal capacities.

To operate these three machines nine operators are required i.e. three operators on each machine. Operators are paid ₹ 20 per hour. The factory works for fourty eight hours in a week which includes 4 hours set up time. The work is jointly done by operators. The operators are paid fully for the fourty eight hours. In additions they are paid a bonus of 10 per cent of productive time. Costs are reported for this company on the basis of thirteen four-weekly period.
The company for the purpose of computing machine hour rate includes the direct wages of the operator and also recoups the factory overheads allocated to the machines. The following details of factory overheads applicable to the cost centre are available:
$>$ Depreciation $10 \%$ per annum on original cost of the machine. Original cost of the each machine is ₹ 52,000 .
> Maintenance and repairs per week per machine is ₹ 60 .
> Consumable stores per week per machine are ₹ 75 .
$>$ Power : 20 units per hour per machine at the rate of 80 paise per unit.
> Apportionment to the cost centre : Rent per annum ₹ 5,400 , Heat and Light per annum $₹ 9,720$, foreman's salary per annum ₹ 12,960 and other miscellaneous expenditure per annum ₹ 18,000 .

## Required:

(i) CALCULATE the cost of running one machine for a four-week period.
(ii) CALCULATE machine hour rate.
(10 Marks)
4. (a) Following information have been extracted from the cost records of $X Y Z$ Pvt. Ltd.

| Stores: | (₹) |
| :--- | ---: |
| Opening balance | $1,08,000$ |
| Purchases | $5,76,000$ |
| Transfer from WIP | $2,88,000$ |
| Issue to WIP | $5,76,000$ |
| Issue for repairs | 72,000 |
| Deficiency found in stock | 21,600 |


| Work-in-process: | $(₹)$ |
| :--- | ---: |
| Opening balance | $2,16,000$ |
| Direct wages applied | $2,16,000$ |
| Overheads charged | $8,64,000$ |
| Closing balance | $1,44,000$ |


| Finished Production: | (₹) |
| :--- | ---: |
| Entire production is sold at a profit of $15 \%$ on cost of WIP |  |
| Wages paid | $2,52,000$ |
| Overheads incurred | $9,00,000$ |

PREPARE Stores Ledger Control Account, Work-in-Process Control Account, Overheads Control Account and Costing Profit and Loss Account.
(10 Marks)
(b) SV chemicals Limited processes $9,00,000 \mathrm{kgs}$. of raw material in a month purchased at ₹ 95 per kg in department X . The input output ratio of department X is $100: 90$. Processing of the material results in two joint products being produced ' $P_{1}$ ' and ' $P_{2}$ ' in the ratio of $60: 40$. Product ' $P_{1}$ ' can be sold at split off stage or can be further processed in department $Y$ and sold as a new product ' $\mathrm{Y} P_{1}$ '. The input output ratio of department Y is $100: 95$. Department Y is utilized only for further processing of product ' P ' to product ' YP '. Individual departmental expenses are as follows:

|  | Dept. X (₹ lakhs) | Dept. Y (₹ lakhs) |
| :--- | ---: | ---: |
| Direct Materials | 95.00 | 14.00 |
| Direct Wages | 80.00 | 27.00 |
| Variable Overheads | 100.00 | 35.00 |
| Fixed Overheads | 75.00 | 52.00 |
| Total | 350.00 | 128.00 |

Further, selling expenses to be incurred on three products are:

| Particulars | Amount (₹ in lakhs) |
| :--- | ---: |
| Product ' $P_{1}{ }^{\prime}$ | 28.38 |
| Product ' $P_{2}$ ' | 25.00 |
| Product ' $Y P_{1}{ }^{\prime}$ | 19.00 |

Selling price of the products ' $P_{1}$ ' and ' $P_{2}$ ' at split off point is $₹ 110$ per kg and $₹ 325 \mathrm{per} \mathrm{kg}$ respectively. Selling price of new product 'YP' is ₹ 150 per kg .

You are required to:
(i) PREPARE a statement showing apportionment of joint costs, in the ratio of value of sales, net of selling expenses.
(ii) PREPARE a Statement showing profitability at split off point.
(iii) PREPARE a Statement of profitability of ' YP 1 '.
(iv) DETERMINE that would you recommend further processing of $P_{1}$ ?
(10 Marks)
5. (a) The standard labour component and the actual labour component engaged in a week for a job are as follows:

|  | Skilled <br> Workers | Semi-skilled <br> Workers | Un-Skilled <br> workers |
| :--- | :---: | :---: | :---: |
| Standard number of workers in the gang | 32 | 12 | 6 |
| Standard wage rate per hour (₹) | 30 | 20 | 10 |
| Actual number of workers employed in the gang <br> during the week | 28 | 18 | 4 |
| Actual wages rate per hour (₹) | 34 | 23 | 12 |

During the 40 hours working week the gang produced 1,800 standard labour hours of work.
CALCULATE:
(i) Total labour cost variance;
(ii) Labour yield variance;
(iii) Labour mix variance; and
(iv) Labour wage rate variance.
(10 Marks)
(b) 'RP' Resorts (P) Ltd. offers three types of rooms to its guests, viz deluxe room, super deluxe room and luxury suite. You are required to COMPUTE the tariff to be charged to the customers for different types of rooms on the basis of following information:

| Types of Room | Number of Rooms | Occupancy |
| :--- | :---: | :---: |
| Deluxe Room | 100 | $90 \%$ |
| Super Deluxe Room | 60 | $75 \%$ |
| Luxury Suite | 40 | $60 \%$ |

Rent of 'super deluxe' room is to be fixed at 2 times of 'deluxe room' and that of 'luxury suite' is 3 times of 'deluxe room'. Annual expenses are as follows:

| Particulars | Amount (₹ lakhs) |
| :--- | ---: |
| Staff salaries | 680.00 |
| Lighting, Heating and Power | 300.00 |
| Repairs, Maintenance and Renovation | 180.00 |
| Linen | 30.00 |
| Laundry charges | 24.00 |
| Interior decoration | 75.00 |
| Sundries | 30.28 |

An attendant for each room was provided when the room was occupied and he was paid ₹ 500 per day towards wages. Further, depreciation is to be provided on building @ 5\% on ₹ 900 lakhs, furniture and fixtures @ 10\% on ₹ 90 lakhs and air conditioners @ 10\% on ₹ 75 lakhs.

Profit is to be provided @ 25\% on total taking and assume 360 days in a year.
(10 Marks)
6. (a) DISCUSS cost classification based on variability.
(b) EXPLAIN Single and Multiple Overhead Rates.
(c) DISCUSS the four different methods of costing alongwith their applicability to concerned industry?
(d) STATE how Economic Batch Quantity is determined?
(4 $\times 5$ = 20 Marks)

MOCK TEST PAPER
INTERMEDIATE (NEW): GROUP - I

## PAPER - 3: COST AND MANAGEMENT ACCOUNTING SUGGESTED ANSWERS/ HINTS

1. (a) Process A Account
Dr.
Cr .

|  | $₹$ |  | $₹$ |
| :--- | ---: | :--- | ---: |
| To Materials | 40,000 | By Process B A/c <br> (Transfer to Process B) | $1,20,000$ |
| To Labour | 40,000 |  |  |
| To Overheads | 16,000 |  |  |
|  | 96,000 |  |  |
| To Profit (20\% of transfer price, i.e., 25\% <br> of cost) | 24,000 |  | $1,20,000$ |
|  | $1,20,000$ |  |  |

Process B Account
Dr.
Cr .

|  | $₹$ |  | $₹$ |
| :--- | ---: | :--- | ---: |
| To Process A A/c <br> (Transferred from Process A) | $1,20,000$ | By Finished Stock A/c <br> (Transfer to finished stock) | $2,88,000$ |
| To Labour | 56,000 |  |  |
| To Overhead | 40,000 |  |  |
| To Profit (25\% of transfer price i.e., | $2,16,000$ |  |  |
| 33,000 <br> $33 \%$ of cost) |  |  | $2,88,000$ |

Statement of Total Profit

|  | ₹ |
| :--- | ---: |
| Profit from Process A | 24,000 |
| Profit from Process B | 72,000 |
| Profit on Sales (₹ 4,00,000-₹ 2,88,000) | $1,12,000$ |
| Total Profit | $2,08,000$ |

(b) Let $x$ be the cost of material and $y$ be the normal rate of wage/hour

|  | Worker A (₹) | Worker B (₹) |
| :--- | :---: | :---: |
| Material cost | x | x |
| Labour wages | 90 y | 100 y |
| Bonus | Rowan system | Halsey system |


|  | $\frac{\text { Time saved }}{\text { Time allowed }} \times$ hour worked $\times$ rate | Hours saved $\times 50 \% \times$ rate |
| :--- | :---: | :---: |
|  | $\frac{30}{120} \times 90 \times y=22.5 y$ | $20 \times \frac{1}{2} \times y=10 y$ |
| Overheads | $90 \times ₹ 50=4,500$ | $100 \times ₹ 50=5,000$ |
| Factory cost | $x+112.5 y+4,500=80,200$ <br> $\therefore x+112.5 y=75,700 \ldots \ldots . .(1)$ | $x+110 y+5,000=79,400$ <br> $\therefore x+110 y=74,400 \ldots(2)$ |

Solving (1) and (2) we get $x=₹ 17,200$ and $y=₹ 520$
(i) Normal rate of wages is ₹ 520 per hour.
(ii) Cost of materials $=₹ 17,200$.
(iii) Comparative Statement of factory cost

|  | Worker A (₹ ) | Worker B (₹ ) |
| :--- | :---: | :---: |
| Material cost | 17,200 | 17,200 |
| Wages | 46,800 | 52,000 |
|  | $(90 \times ₹ 520)$ | $(100 \times ₹ 520)$ |
| Bonus | 11,700 | 5,200 |
|  | $\left(\frac{30}{120} \times 90 \times 520\right)$ | $\left(20 \times \frac{1}{2} \times 520\right)$ |
| Overheads | 4,500 | 5,000 |
|  | $(90 \times ₹ 50)$ | $(100 \times ₹ 50)$ |
| Factory cost | 80,200 | 79,400 |

(c) Computation of Overheads

Variable Overhead per unit

$$
\begin{aligned}
& =\frac{\text { Change in Factory Overheads }}{\text { Change in activity level }} \\
& =\frac{23,70,000-22,00,000}{18,000-16,000} \text { or } \frac{25,40,000-23,70,000}{20,000-18,000} \\
& =\frac{1,70,000}{2000}=₹ 85 \text { per unit }
\end{aligned}
$$

Fixed Overhead
Activity level $=16,000$ units

| Particulars | Amount (₹) |
| :--- | ---: |
| Total factory overheads | $22,00,000$ |
| Less: Variable overheads 16,000 units @ ₹ 85 per unit | $(13,60,000)$ |
| Fixed Overhead | $8,40,000$ |

## Computation of Costs at Activity Level 24,000 units

|  | Per Unit (₹) | Amount (₹) |
| :--- | ---: | ---: |
| Direct Material $(12,80,000 / 16,000)$ | 80.00 | $19,20,000$ |
| Direct Labour $(17,60,000 / 16,000)$ | 110.00 | $26,40,000$ |


| Variable Overhead (As calculated above) | 85.00 | $20,40,000$ |
| :--- | ---: | ---: | ---: |
| Fixed Overhead |  | $8,40,000$ |
| Total Cost |  | $\mathbf{7 4 , 4 0 , 0 0 0}$ |

Computation of Selling Price at activity level 24,000 units
Profit required is $25 \%$ on selling price, hence cost will be $75 \%$.
Therefore desired profit $=\frac{25 \times 74,40,000}{75}=₹ 24,80,000$

| Cost of 24,000 units | $74,40,000$ |
| :--- | :---: |
| Desired Profit | $24,80,000$ |
| Total Sales | $99,20,000$ |

Alternatively
Total Sales $=\frac{\text { Total Cost }}{75} \times 100=\frac{74,40,000}{75} \times 100=₹ 99,20,000$
Selling Price per unit $=\frac{\text { Total Sales }}{\text { No of Units }}=\frac{99,20,000}{24,000}=₹ 413.33$
(d) (i) Statement Showing "Activity Rate"

| Activity | Activity <br> Cost [a] <br> (₹) | Activity Driver | No. of Units <br> of Activity <br> Driver [b] | Activity <br> Rate <br> [a]/[b] <br> (₹) |
| :--- | ---: | :--- | ---: | ---: |
| Providing ATM Service | $1,00,000$ | No. of ATM Transactions | $2,00,000$ | 0.50 |
| Computer Processing | $10,00,000$ | No. of Computer <br> Transactions | $25,00,000$ | 0.40 |
| Issuing Statements | $8,00,000$ | No. of Statements | $5,00,000$ | 1.60 |
| Customer Inquiries | $3,60,000$ | Telephone Minutes | $6,00,000$ | 0.60 |

(ii) Statement Showing "Cost of Product"

| Activity | Checking Accounts (₹) | Personal Loans (₹) | Gold Visa (₹) |
| :---: | :---: | :---: | :---: |
| Providing ATM Service | $\begin{array}{r} 90,000 \\ (1,80,000 \text { tr. } \times 0.50) \end{array}$ | --- | $\begin{array}{r} 10,000 \\ (20,000 \text { tr. } \times ₹ 0.50) \end{array}$ |
| Computer Processing | $\begin{array}{r} 8,00,000 \\ (20,00,000 \text { tr. } \times \text { ₹ } 0.40) \end{array}$ | $\begin{array}{r} 80,000 \\ (2,00,000 \mathrm{tr} \times ₹ \mathrm{~F} 0.40) \end{array}$ | $\begin{array}{r} 1,20,000 \\ (3,00,000 \text { tr. } \times ₹ 0.40) \end{array}$ |
| Issuing Statements | $\begin{array}{r} 4,80,000 \\ (3,00,000 \text { st. } \times ₹ 1.60) \end{array}$ | $\begin{array}{r} 80,000 \\ (50,000 \text { st. } \times ₹ 1.60) \end{array}$ | $\begin{array}{r} 2,40,000 \\ (1,50,000 \text { st. } \times ₹ 1.60) \end{array}$ |
| Customer Inquiries | $\begin{array}{r} 2,10,000 \\ (3,50,000 \mathrm{~min} . \times \text { ₹ } 0.60) \end{array}$ | $\begin{array}{r} 54,000 \\ (90,000 \mathrm{~min} . \times ₹ 0.60) \end{array}$ | $\begin{array}{r} 96,000 \\ (1,60,000 \mathrm{~min} . \times \text { ₹ } 0.60) \end{array}$ |
| Total Cost [a] | ₹ 15,80,000 | ₹ $2,14,000$ | ₹ 4,66,000 |
| Units of Product [b] | 30,000 | 5,000 | 10,000 |


| Cost of each <br> Product [a] / [b] | 52.67 | 42.80 | 46.60 |
| :--- | ---: | ---: | ---: |

2. (a) Statement of Total Cost and Ranking

| Item | Units | \% of Total <br> units | Unit cost (₹) | Total cost (₹) | \% of Total cost | Ranking |
| :---: | ---: | ---: | ---: | ---: | ---: | :---: |
| A | 12,000 | $15.30 \%$ | 30.00 | $3,60,000$ | $12.97 \%$ | 2 |
| B | 18,000 | $22.94 \%$ | 3.00 | 54,000 | $1.95 \%$ | 11 |
| C | 6,000 | $7.65 \%$ | 35.00 | $2,10,000$ | $7.57 \%$ | 5 |
| D | 750 | $0.96 \%$ | 220.00 | $1,65,000$ | $5.95 \%$ | 7 |
| E | 3,800 | $4.84 \%$ | 75.00 | $2,85,000$ | $10.27 \%$ | 4 |
| F | 400 | $0.51 \%$ | 105.00 | 42,000 | $1.51 \%$ | 12 |
| G | 600 | $0.76 \%$ | 300.00 | $1,80,000$ | $6.49 \%$ | 6 |
| H | 300 | $0.38 \%$ | 350.00 | $1,05,000$ | $3.78 \%$ | 10 |
| I | 3,000 | $3.82 \%$ | 250.00 | $7,50,000$ | $27.03 \%$ | 1 |
| J | 20,000 | $25.49 \%$ | 7.50 | $1,50,000$ | $5.41 \%$ | 9 |
| K | 11,500 | $14.66 \%$ | 27.50 | $3,16,250$ | $11.40 \%$ | 3 |
| L | 2,100 | $2.68 \%$ | 75.00 | $1,57,500$ | $5.68 \%$ | 8 |
|  | 78,450 | $100.00 \%$ |  | $27,74,750$ | $100.00 \%$ |  |

Statement of classification of Inventory

| Rankin | Item | \% of Total units | Cost (₹) | \% of Total Cost | Category |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | I | $3.82 \%$ | $7,50,000$ | $27.03 \%$ |  |
| 2 | A | $15.30 \%$ | $3,60,000$ | $12.97 \%$ |  |
| 3 | K | $14.66 \%$ | $3,16,250$ | $11.40 \%$ |  |
| 4 | E | $4.84 \%$ | $2,85,000$ | $10.27 \%$ |  |
| 5 | C | $7.65 \%$ | $2,10,000$ | $7.57 \%$ |  |
| Total |  | $46.27 \%$ | $\mathbf{1 9 , 2 1 , 2 5 0}$ | $69.24 \%$ | A |
| 6 | G | $0.76 \%$ | $1,80,000$ | $6.49 \%$ |  |
| 7 | D | $0.96 \%$ | $1,65,000$ | $5.95 \%$ |  |
| 8 | L | $2.68 \%$ | $1,57,500$ | $5.68 \%$ |  |
| 9 | J | $25.49 \%$ | $1,50,000$ | $5.41 \%$ |  |
| Total |  | $29.89 \%$ | $\mathbf{6 , 5 2 , 5 0 0}$ | $23.53 \%$ | B |
| 10 | H | $0.38 \%$ | $1,05,000$ | $3.78 \%$ |  |
| 11 | B | $22.94 \%$ | 54,000 | $1.95 \%$ |  |
| 12 | F | $0.51 \%$ | 42,000 | $1.51 \%$ |  |
| Total |  | $23.84 \%$ | $\mathbf{2 , 0 1 , 0 0 0}$ | 7.24 | C |
|  | 12 | $100 \%$ | $27,74,750$ | $100 \%$ |  |

(b) Sales Volume 50,000 Units

Computation of existing contribution

| Particulars | Per unit (₹) | Total (₹ in lakhs) |
| :--- | ---: | ---: |
| Sales | 3,400 | 1,700 |
| Fixed Cost | 1,700 | 850 |
| Profit | 300 | 150 |
| Contribution | 2,000 | 1,000 |
| Variable Cost | 1,400 | 700 |

(i) Break even sales in units $=\frac{\text { Fixed Cost }}{\text { Contribution per unit }}=\frac{8,50,00,000}{2,000}=42,500$ units

Break even sales in rupees $=42,500$ units $\times ₹ 3,400=₹ 1,445$ lakhs
OR
P/V Ratio $=\frac{2,000}{3,400} \times 100=58.82 \%$
B.E.P (in rupees) $=\frac{\text { FixedCost }}{\text { P/VRatio }}=\frac{8,50,00,000}{58.82 \%}=₹ 1,445$ lakhs (approx.)
(ii) Number of units sold to achieve a target profit of ₹ 350 lakhs:

Desired Contribution = Fixed Cost + Target Profit
$=850$ lakhs +350 lakhs
$=1,200$ lakhs
Number of units to be sold $=\frac{\text { Desired Contribution }}{\text { Contribution per unit }}=\frac{12,00,00,000}{2,000}=60,000$ units
(iii) Profit if selling price is increased by $15 \%$ and sales volume drops by $10 \%$

Existing Selling Price per unit $=₹ 3,400$
Revised selling price per unit $=₹ 3,400 \times 115 \%=₹ 3,910$
Existing Sales Volume $=50,000$ units
Revised sales volume $=50,000$ units $-10 \%$ of $50,000=45,000$ units.
Statement of profit at sales volume of 45,000 units @ ₹ 3,910 per unit

| Particulars | Per unit (₹) | Total (₹ in lakhs) |
| :--- | ---: | ---: |
| Sales | $3,910.00$ | $1,759.50$ |
| Less: Variable Costs | $(1,400.00)$ | $(630.00)$ |
| Contribution | $2,510.00$ | $1,129.50$ |
| Less: Fixed Cost |  | $(850.00)$ |
| Profit |  | 279.50 |

(iv) Volume to be achieved to earn target profit of ₹ 350 lakhs with revised selling price and reduction of $8 \%$ in variable costs and ₹ 85 lakhs in fixed cost.

| Revised selling price per unit | $=₹ 3,910$ |
| :--- | :--- |
| Variable costs per unit existing | $=₹ 1,400$ |

Revised Variable Costs
Reduction of $8 \%$ in variable costs = ₹ $1,400-8 \%$ of 1,400

$$
\begin{aligned}
& \text { = ₹ } 1,400 \text { - ₹ } 112 \\
& \text { = ₹ } 1 \text {, } 288 \\
& \text { Total Fixed Cost (existing) = ₹ } 850 \text { lakhs } \\
& \text { Reduction in fixed cost }=₹ 85 \text { lakhs } \\
& \text { Revised fixed cost = ₹ } 850 \text { lakhs }-₹ 85 \text { lakhs }=₹ 765 \text { lakhs } \\
& \text { Revised Contribution (unit) }=\text { Revised selling price per unit - Revised } \\
& \text { Variable Costs per units } \\
& \text { Revised Contribution per unit = ₹ } 3,910-₹ 1,288=₹ 2,622 \\
& \text { Desired Contribution = Revised Fixed Cost + Target Profit } \\
& \text { = ₹ } 765 \text { lakhs }+₹ 350 \text { lakhs }=₹ 1,115 \text { lakhs }
\end{aligned}
$$

No. of units to be sold $=\frac{\text { Desired Contribution }}{\text { Contribution per unit }}=\frac{₹ 1,115 \text { lakh }}{₹ 2,622}=42,525$ units
3. (a) Expense Budget of $R$ Ltd. for the period......

|  |  | $50 \%$ Capacity | $\mathbf{6 0 \%}$ Capacity |
| :--- | ---: | ---: | ---: |
|  | Per unit (₹) | 60,000 units | 72,000 units |
| (A) |  | Amount (₹) |  |
| Sales | 200.00 | $1,20,00,000$ | $1,44,00,000$ |
| Less: Variable Costs: |  |  |  |
| - Direct Material | 82.50 | $49,50,000$ | $59,40,000$ |
| - Direct Wages | 27.50 | $16,50,000$ | $19,80,000$ |
| - Variable Overheads | 27.50 | $16,50,000$ | $19,80,000$ |
| - Direct Expenses | 16.50 | $9,90,000$ | $11,88,000$ |
| - Variable factory expenses |  |  |  |
| (75\% of ₹ 20 p.u.) |  |  |  |

(b) Effective Machine hour for four-week period
$=$ Total working hours - unproductive set-up time
$=\{(48$ hours $\times 4$ weeks $)-\{(4$ hours $\times 4$ weeks $)\}$
$=(192-16)$ hours $=176$ hours.
(i) Computation of cost of running one machine for a four week period

|  |  | (₹) | (₹) |
| :---: | :---: | :---: | :---: |
| (A) | Standing charges (per annum) |  |  |
|  | Rent | 5,400.00 |  |
|  | Heat and light | 9,720.00 |  |
|  | Forman's salary | 12,960.00 |  |
|  | Other miscellaneous expenditure | 18,000.00 |  |
|  | Standing charges (per annum) | 46,080.00 |  |
|  | Total expenses for one machine for four week period $\left(\frac{₹ 46,080}{3 \text { machines } \times 13 \text { four }- \text { week period }}\right)$ |  | 1,181.54 |
|  | Wages ( 48 hours $\times 4$ weeks $\times$ ₹ $20 \times 3$ operators) |  | 11,520.00 |
|  | Bonus $\{(176$ hours $\times$ ₹ $20 \times 3$ operators) $\times 10 \%\}$ |  | 1,056.00 |
|  | Total standing charges |  | 13,757.54 |
| (B) | Machine Expenses |  |  |
|  | $\text { Depreciation }=\left(₹ 52,000 \times 10 \% \times \frac{1}{13 \text { four }- \text { week period }}\right)$ |  | 400.00 |
|  | Repairs and maintenance (₹ $60 \times 4$ weeks) |  | 240.00 |
|  | Consumable stores (₹ $75 \times 4$ weeks) |  | 300.00 |
|  | Power ( 176 hours $\times 20$ units $\times ₹ 0.80$ ) |  | 2,816.00 |
|  | Total machine expenses |  | 3,756.00 |
| (C) | Total expenses (A) + (B) |  | 17,513.54 |

(ii) Machine hour rate $=\frac{₹ 17,513.54}{176 \text { hours }}=₹ 99.51$
4. (a)

Stores Ledger Control A/c

| Particulars | (₹) | Particulars | (₹) |
| :--- | ---: | :--- | ---: |
| To Balance b/d | $1,08,000$ | By Work in Process A/c | $5,76,000$ |
| To General Ledger <br> Adjustment A/c | $5,76,000$ | By Overhead Control A/c | 72,000 |
| To Work in Process A/c | $2,88,000$ | By Overhead Control A/c <br> (Deficiency) | $21,600^{*}$ |
|  |  | By Balance c/d | $3,02,400$ |
|  | $9,72,000$ |  | $9,72,000$ |

*Deficiency assumed as normal (alternatively can be treated as abnormal loss)

Work in Process Control A/c

| Particulars | $(₹)$ | Particulars | (₹) |
| :--- | ---: | :--- | ---: |
| To Balance b/d | $2,16,000$ | By Stores Ledger Control a/c | $2,88,000$ |
| To Stores Ledger Control A/c | $5,76,000$ | By Costing P/L A/c <br> (Balancing figures being Cost of <br> finished goods) | $14,40,000$ |
| To Wages Control A/c | $2,16,000$ | By Balance c/d | $1,44,000$ |
| To Overheads Control A/c | $8,64,000$ |  | $18,72,000$ |

Overheads Control A/c

| Particulars | (₹) | Particulars | (₹) |
| :--- | ---: | :--- | ---: |
| To Stores Ledger Control A/c | 72,000 | By Work in Process A/c | $8,64,000$ |
| To Stores Ledger Control A/c | 21,600 | By Balance c/d <br> (Under absorption) | $1,65,600$ |
| To Wages Control A/c <br> (₹ 2,52,000- ₹ 2,16,000) | 36,000 |  |  |
| To Gen. Ledger Adjust. A/c | $9,00,000$ |  | $10,29,600$ |

Costing Profit \& Loss A/c

| Particulars | $(₹)$ | Particulars | $(₹)$ |
| :--- | ---: | :--- | ---: |
| To Work in process | $14,40,000$ | By Gen. ledger Adjust. A/c <br> (Sales) (₹ $14,40,000 \times 115 \%)$ | $16,56,000$ |
| To Gen. Ledger Adjust. <br> A/c (Profit) | $2,16,000$ |  |  |

(b) Working Notes:

Input output ratio of material processed in Department $X=100: 90$

| Particulars | Quantity (Kg) |
| :--- | ---: |
| Material input | $9,00,000$ |
| Less: Loss of material in process @ 10\% of $9,00,000 \mathrm{kgs}$ | $(90,000)$ |
| Output | $8,10,000$ |

Output of department $X$ is product ' $P_{1}$ ' and ' $P_{2}$ ' in the ratio of $60: 40$.
Output ' $P_{1}$ ' $=\frac{60 \times 8,10,000}{100}=4,86,000 \mathrm{kgs}$.
Output ' $\mathrm{P}_{2}$ ' $=\frac{40 \times 8,10,000}{100}=3,24,000 \mathrm{kgs}$.

Statement showing ratio of net sales

| Product | $\mathbf{P}_{1}$ | $\mathbf{P}_{\mathbf{2}}$ | Total |
| :--- | ---: | ---: | ---: |
| Quantity (kgs) | $4,86,000$ | $3,24,000$ | $8,10,000$ |
| Selling price per kg (₹) | 110.00 | 325.00 |  |
| Sales Value (₹ in lakhs) | 534.60 | $1,053.00$ | 1587.60 |
| Less: Selling Expenses (₹ in lakhs) | $(28.38)$ | $(25.00)$ | $(53.38)$ |
| Net Sales (₹ in lakhs) | 506.22 | $1,028.00$ | $1,534.22$ |
| Ratio | $33 \%$ | $67 \%$ | 100.00 |

Computation of Joint Costs

| Particulars | Amount (₹ Lakhs) |
| :--- | ---: |
| Raw Material input $9,00,000 \mathrm{kgs}$ @ ₹ 95 per kg | 855.00 |
| Direct Materials | 95.00 |
| Direct Wages | 80.00 |
| Variable Overheads | 100.00 |
| Fixed Overheads | 75.00 |
| Total | $1,205.00$ |

(i) Statement showing apportionment of joint costs in the ratio of net sales

| Particulars | Amount (₹ in lakhs) |
| :--- | ---: |
| Joint cost of $P_{1}-33 \%$ of ₹ 1,205 lakhs | 397.65 |
| Joint cost of $P_{2}-67 \%$ of ₹ 1,205 lakhs | 807.35 |
| Total | $1,205.00$ |

(ii) Statement showing profitability at split off point

| Product | P $_{\mathbf{1}}$ | $\mathbf{P}_{\mathbf{2}}$ | Total |
| :--- | ---: | ---: | ---: |
| Net Sales Value (₹ in lakhs) - [A] | 506.22 | $1,028.00$ | $1,534.22$ |
| Less: Joint costs (₹ in lakhs) | $(397.65)$ | $(807.35)$ | $(1,205.00)$ |
| Profit (₹ in lakhs) [A] - [B] | 108.57 | 220.65 | 329.22 |

## Alternative Presentation

| Product | $\mathbf{P}_{\mathbf{1}}$ | $\mathbf{P}_{\mathbf{2}}$ | Total |
| :--- | ---: | ---: | ---: |
| Sales Value (₹ in lakhs) - [A] | 534.60 | $1,053.00$ | $1,587.60$ |
| Less: Joint costs (₹ in lakhs) | 397.65 | 807.35 | $1,205.00$ |
| Selling Expenses | 28.38 | 25.00 | 53.38 |
| Total Cost [B] | 426.03 | 832.35 | $1,258.38$ |
| Profit (₹ in lakhs) [A] - [B] | 108.57 | 220.65 | 329.22 |

(iii) Statement of profitability of product ' $\mathrm{Y} \mathrm{P}_{1}$ '

| Particulars |  | YP $_{1}$ |
| :--- | ---: | ---: |
| Sales Value (₹ in lakhs) (Refer working note) [A] |  | 629.55 |
| Less: Cost of $P_{1}$ | 397.65 |  |
| Cost of Department Y | 128.00 |  |
| Selling Expenses of Product 'YP1' | 19.00 |  |
| Total Costs [B] |  | 544.65 |
| Profit (₹ in lakhs) [A] - [B] |  | 84.90 |

## Working Note:

Computation of product ' $\mathrm{YP} \mathrm{i}_{1}$
Quantity of product $P_{1}$ input used $=4,86,000 \mathrm{kgs}$
Input output ratio of material processed in Department $Y=100$ : 95

| Particulars | Quantity (Kg) |
| :--- | ---: |
| Material input | $4,86,000$ |
| Less: Loss of material in process @ 5\% of $4,86,000$ | $(24,300)$ |
| Output | $4,61,700$ |

Sales Value of $\mathrm{YP}_{1}=4,61,700 \mathrm{kgs}$ @ ₹ 150 per $\mathrm{kg}=₹ 692.55$ lakhs
(iv) Determination of profitability after further processing of product $\mathrm{P}_{1}$ into product $\mathrm{YP}_{1}$ :

| Particulars | (₹ in lakhs) |
| :--- | ---: |
| Profit of Product ' $P_{1}$ ' $\{$ refer (ii) above\} | 108.57 |
| Profit of Product $Y P_{1}$ '\{refer (iii) above\} | 84.90 |
| Decrease in profit after further processing | 23.67 |

Based on the above profitability statement, further processing of product $\mathrm{P}_{1}$ into $\mathrm{YP}_{1}$ should not be recommended.
5. (a) Work produced by the gang 1,800 standard labour hours, i.e.,

| $\frac{1,800}{32+12+6}$ or 36 gang hours |  |  |
| :---: | :---: | :---: |
| Standard hours of Skilled Labour | $(36 \times 32)$ | 1,152 hours |
| Standard hours of Semi-skilled Labour | $(36 \times 12)$ | 432 hours |
| Standard hours of Un-skilled Labour | $(36 \times 6)$ | 216 hours |
| Total |  | 1,800 hours |
| Actual hours of Skilled Labour | $(40 \times 28)$ | 1,120 hours |
| Actual hours of Semi-skilled Labour | $(40 \times 18)$ | 720 hours |
| Actual hours of Un-skilled Labour | $(40 \times 4)$ | 160 hours |
| Total |  | $\underline{2,000}$ hours |

Revised Standard hours (actual hours worked expressed in standard ratio)

| Skilled Labour | $\frac{1,152}{1,800} \times 2,000$ | 1,280 hours |
| :--- | :--- | ---: |
| Semi-skilled Labour | $\frac{432}{1,800} \times 2,000$ | 480 hours |
| Unskilled Labour | $\frac{216}{1,800} \times 2,000$ | $\underline{240}$ hours |
|  |  | $\underline{2,000 \text { hours }}$ |

Standard Cost for Actual Output:

| Skilled Labour | 1,152 hours @ ₹ 30 | 34,560 |
| :--- | ---: | ---: |
| Semi-skilled Labour | 432 hours @ ₹ 20 | 8,640 |
| Unskilled Labour | $\underline{216}$ hours @ ₹ 10 | $\underline{2,160}$ |
|  | $\underline{1,800}$ hours | $\underline{45,360}$ |
| Actual Cost: |  |  |
| Skilled Labour | 1,120 hours @ ₹ 34 | 38,080 |
| Semi-skilled Labour | 720 hours @ ₹ 23 | 16,560 |
| Unskilled Labour | $\underline{160}$ hours @ ₹ 12 | $\underline{1,920}$ |
|  | $\underline{2,000}$ hours | $\underline{56,560}$ |

(i) Total Labour Cost Variance

| Standard Cost- Actual Cost | $₹$ |
| :--- | :--- |
| $₹ 45,360-₹ 56,560$ | $\underline{11,200}$ (A) |

(ii) Labour Yield Variance:
(Standard hours for Actual Output - Revised Standard hours) $\times$ Standard Rate

| Skilled | $(1,152-1,280) \times ₹ 30$ | $3,840(A)$ |  |
| :--- | ---: | :---: | :---: |
| Semi -skilled | $(432-480) \times ₹ 20$ | $960(A)$ |  |
| Un-skilled | $(216-240) \times ₹ 10$ | $\underline{\underline{240}(\mathrm{~A})}$ |  |
|  |  | $\underline{5,040(A)}$ | $5,040(A)$ |

(iii) Labour Mix Variance:
(Revised Standard Hours - Actual Hours) $\times$ Standard Rate

| Skilled | $(1,280-1,120) \times ₹ 30$ | $4,800(\mathrm{~F})$ |
| :--- | :---: | ---: |
| Semi-skilled | $(480-720) \times$ ₹ 20 | $4,800(\mathrm{~A})$ |
| Un-skilled | $(240-160) \times ₹ 10$ | $\underline{800(\mathrm{~F})}$ |
|  |  | $\underline{800(\mathrm{~F})}$ |
|  | $800(\mathrm{~F})$ |  |

(iv) Labour Wage Rate Variance:
(Standard Rate - Actual Rate) $\times$ Actual Hours

| Skilled | (₹ $30-₹ 34) \times 1,120$ | $4,480(A)$ |  |
| :--- | :---: | ---: | :--- |
| Semi-skilled | $(₹ 20-₹ 23) \times 720$ | $2,160(A)$ |  |
| Un-skilled | $(₹ 10-₹ 12) \times 160$ | $\underline{320(A)}$ |  |
|  |  | $\underline{6,960(A)}$ | $\underline{6,960(A)}$ |
| Check : Total Labour Cost Variance $=$ Yield + Mix + Rate | $\underline{11,200(A)}$ |  |  |

(b) Operating cost statement of 'RP' Resort (P) Limited

| Particulars | Cost per annum <br> (₹ in lakhs) |
| :--- | ---: |
| Staff Salaries | 680.00 |
| Room Attendant's Wages (refer W.N-3) | 286.20 |
| Lighting, Heating \& Power | 300.00 |


| Repairs, Maintenance \& Renovation | 180.00 |
| :--- | ---: |
| Linen | 30.00 |
| Laundry charges | 24.00 |
| Interior Decoration | 75.00 |
| Sundries | 30.28 |
| Depreciation (refer W.N-4): |  |
| - Building | 45.00 |
| - Furniture \& Fixture | 9.00 |
| - Air Conditioners | 7.50 |
| Total cost for the year | $1,666.98$ |

## Computation of profit:

Let ₹ x be the rent for deluxe from.
Equivalent deluxe room days are 90,720 (refer W.N-2)
Total takings $=₹ 90,720 \mathrm{x}$
Profit is $25 \%$ of total takings.
Profit $=25 \%$ of $₹ 90,720 x=₹ 22,680 x$
Total takings $=$ Total Cost + Profit
₹ $90,720 x=₹ 16,66,98,000+₹ 22,680 x$
₹ $90,720 x$ - ₹ $22,680 x=₹ 16,66,98,000$
₹ $68,040 x=₹ 16,66,98,000$
$X=\frac{₹ 116,66,98,000}{₹ 68,040}=₹ 2,450$

| Rent to be charged for Deluxe room | ₹ 2,450 |
| :--- | ---: |
| Rent to be charged for Super deluxe room $=$ ₹ 4,900 <br> Rent of deluxe room $\times 2=₹ 2,450 \times 2$  | ₹ 7,350 |
| Rent to be charged for Luxury suite $=$ <br> Rent of Super Deluxe room $\times 1.5=₹ 4,900 \times 1.5$ |  |

## Working Notes:

1. Computation of Room Occupancy

| Type of Room | No. of rooms $\times$ no. of days $\times$ occupancy $\%$ | Room days |
| :--- | :--- | ---: |
| Deluxe Room | 100 rooms $\times 360$ days $\times 90 \%$ occupancy | 32,400 |
| Super Deluxe Room | 60 rooms $\times 360$ days $\times 75 \%$ occupancy | 16,200 |
| Luxury Suite | $40 \times 360$ days $\times 60 \%$ occupancy | 8,640 |
|  | Total | 57,240 |

2. Computation of equivalent deluxe room days:

Rent of 'super deluxe' room is to be fixed at 2 times of 'deluxe room' and luxury suite' is 3 times of 'deluxe room'. Therefore equivalent room days would be:

| Type of Room | Room days | Equivalent deluxe room days |
| :--- | ---: | :---: |
| Deluxe Room | $32,400 \times 1$ | 32,400 |
| Super Deluxe Room | $16,200 \times 2$ | 32,400 |
| Luxury Suite | $8,640 \times 3$ | 25,920 |
|  | Total | 90,720 |

3. Computation of room attendant's wages:

Room occupancy days $\times$ ₹ 500 per day
$=57,240$ days $\times ₹ 500=₹ 286.20$ lakhs
4. Computation of Depreciation per annum:

| Particulars | Cost (₹) | Rate of <br> Depreciation | Depreciation (₹) |
| :--- | ---: | ---: | ---: |
| Building | $900,00,000$ | $5 \%$ | $45,00,000$ |
| Furniture \& Fixtures | $90,00,000$ | $10 \%$ | $9,00,000$ |
| Air Conditioners | $75,00,000$ | $10 \%$ | $7,50,000$ |

6. (a) Cost classification based on variability
(i) Fixed Costs - These are the costs which are incurred for a period, and which, within certain output and turnover limits, tend to be unaffected by fluctuations in the levels of activity (output or turnover). They do not tend to increase or decrease with the changes in output. For example, rent, insurance of factory building etc., remain the same for different levels of production.
(ii) Variable Costs - These costs tend to vary with the volume of activity. Any increase in the activity results in an increase in the variable cost and vice-versa. For example, cost of direct labour, etc.
(iii) Semi-variable Costs - These costs contain both fixed and variable components and are thus partly affected by fluctuations in the level of activity. Examples of semi variable costs are telephone bills, gas and electricity etc.
(b) Single and Multiple Overhead Rates:

Single overhead rate: It is one single overhead absorption rate for the whole factory.
It may be computed as follows:
Single overhead rate $=\frac{\text { Overhead costs for the entire factory }}{\text { Total quantity of the base selected }}$
The base can be total output, total labour hours, total machine hours, etc.
The single overhead rate may be applied in factories which produces only one major product on a continuous basis. It may also be used in factories where the work performed in each department is fairly uniform and standardized.
Multiple overhead rate: It involves computation of separate rates for each production department, service department, cost center and each product for both fixed and variable overheads. It may be computed as follows:

Multiple overhead rate $=\frac{\text { Overhead allocated/appportioned to each department/cost centre or product }}{\text { Corresponding base }}$

Under multiple overheads rate, jobs or products are charged with varying amount of factory overheads depending on the type and number of departments through which they pass. However, the number of overheads rate which a firm may compute would depend upon two opposing factors viz. the degree of accuracy desired and the clerical cost involved.
(c) Four different methods of costing along with their applicability to concerned industry have been discussed as below:
(i) Job Costing: The objective under this method of costing is to ascertain the cost of each job order. A job card is prepared for each job to accumulate costs. The cost of the job is determined by adding all costs against the job it has incurred. This method of costing is used in printing press, foundries and general engineering workshops, advertising etc.
(ii) Batch Costing: This system of costing is used where small components/ parts of the same kind are required to be manufactured in large quantities. Here batch of similar products is treated as a job and cost of such a job is ascertained as discussed under (1), above. If in a cycle manufacturing unit, rims are produced in batches of 2,500 units each, then the cost will be determined in relation to a batch of 2,500 units.
(iii) Contract Costing: If a job is very big and takes a long time for its completion, then method used for costing is known as Contract Costing. Here the cost of each contract is ascertained separately. It is suitable for firms engaged in the construction of bridges, roads, buildings etc.
(iv) Operating Costing: The method of Costing used in service rendering undertakings is known as operating costing. This method of costing is used in undertakings like transport, supply of water, telephone services, hospitals, nursing homes etc.
(d) In batch costing the most important problem is the determination of 'Economic Batch Quantity'

The determination of economic batch quantity involves two types of costs viz, (i) set up cost and (ii) carrying cost. With the increase in the batch size, there is an increase in the carrying cost but the set-up cost per unit of the product is reduced; this situation is reversed when the batch size is reduced. Thus there is one particular batch size for which both set up and carrying costs are minimum. This size of a batch is known as economic or optimum batch quantity.
Economic batch quantity can be determined with the help of a table, graph or mathematical formula. The mathematical formula usually used for its determination is as follows:
$\mathrm{EBQ}=\sqrt{\frac{2 \mathrm{DC}}{\mathrm{C}}}$
Where,
$D=$ Annual demand for the product
S = Setting up cost per batch
C = Carrying cost per unit of production per annum

