

School Plan for Continuous Growth

2018-2021 Information Package

Act justly, love tenderly, walk humbly with your God. (Micah 6:8)

St. Francis Xavier High School Plan for Continuous Growth 2018-2021

<u>School Mission</u>: Staff is committed to fostering a positive learning environment and addressing the students' individual needs and differences. We will prepare our students to be productive citizens, lifelong learners, and responsible, autonomous learners. In the context of 21st Century Learning we embrace our Catholic identity and support professional growth as we are committed to provide exemplary education and to foster growth within the educational community.

School Vision: "A family that builds great Wonders"

School Charism: School Charism: Caritas Christi – "Love of Christ"

St. FX High School is a family that builds great wonders. Our focus on academics, athletics and excellence is infused with the spiritual goals of love, compassion, and charity to create unity between students, staff, and our community from which great wonders can grow

<u>School Context</u>: St. Francis Xavier is a school of 1140 students serving the communities of West Edmonton and beyond, through a variety of programs. St. Francis Xavier has a sports academy focus, which, at present, includes five different skill academies: Baseball; Golf; Hockey; Soccer; and Lacrosse. The numbers in these academies will be listed below. We also offer an Advanced Placement program at St. FX with AP offered in English, Biology, Physics, Chemistry and Math.

Grade	Soccer	Hockey	Lacrosse	Golf	Baseball
10	46	23	6	18	14
11	31	24	6	7	11
12	11	5	5	2	13
Total	88	52	17	27	38
					+ STM 15

Special Programs Breakdown

Grade	AP	ELL	KAE	WIN	FMNI
10	298	58	5	2	51
11	130	58	9	2	41
12	71	60	9	1	25
Total	499	176	23	5	117

Review of Previous

Year's Goals: (brief is better, delete the green text)

Goal One:	Achieved/continue	Evidence/data used
St . FX staff and students will strive to create an environment that enhances and supports the human and divine in each person. We will permeate Catholic teachings into our curriculum and our school community, showing the connection between knowledge and our Catholic faith, and strengthen our Catholic identity	Modify We will continue with this goal for the coming school year. Our Catholicity is at the heart of who we are at St. Francis Xavier. Our motto "Caritas Christi" "Love of Christ" is what we as teachers and students try to bring with us to school each day.	There were 85 recipients for the Father Michael Mireau "God is Love" awards this past year at St. Francis Xavier. Students continue to demonstrate their catholicity through their various acts of charity, such as bikeathon, volunteering at elementary schools, soup kitchens, senior centers and school sponsored events.
Goal Two: Improve student learning and achievement within the context of Inclusive Education while meeting the diverse needs of our students	We will be monitoring this goal somewhat this year, still concentrating on the teaching and learning going on in the classroom, but somewhat of a different focus	
<u>Goal Three:</u> Take the next step in the commitment to student learning within the 21 st Century Catholic Learning Community by ensuring all	Continue We will continue doing this as a staff however it will not be specific goal for this school year.	All teaching staff have received the "Assessment Conversations" book which we will use throughout the year to ensure staff are

teaching and assessment is	continually looking at their
aligned with Alberta	assessment practices.
Education curricular	
outcomes and assessment	
practices. Effectively	
communicating this to the	
student and parent groups	
Goal 4	

Data Analysis:

Areas to celebrate

Accountability Pillar	Measure Category:
Accountability I mai	Excellent: Drop Out Rate
	Excellent: Rutherford Scholarship Rate
	1
	Excellent: School Improvement
	Achievement Measure:
	Very High: Drop Out Rate
	Very High: High School Completion Rate (3 Year)
	Very High: Diploma: Acceptable
	Very High: Diploma Exam Participation Rate (4+ Exams)
	Very High: Transition Rate (6 Year)
	Very High: School Improvement
	very righ. Sensor improvement
	Improved Measure:
	Improved Significantly: Drop Out Rate
	Improved Significantly: School Improvement
	Improved: High School Completion Rate (3 yr)
	Improved: Diploma Acceptable
	Improved: Diploma Exam Participation Rate (4+Exams)
	Overall Measure Evaluation:
	Excellent: Drop Out Rate
	Excellent: High School Completion Rate (3 Yr)
	Excellent: Diploma: Acceptable
	Excellent: Diploma Exam Participation Rate (4+ Exams)
	Excellent: School Improvement
	Good: Safe and Caring School
	Good: Program of Studies
	Good: Education Quality
	Good: Work Preparation
District Satisfaction	<u>STUDENTS</u>
Survey	[32] my parents/guardian is involved in my education
	[33] My school teaches me to be environmentally responsible
	[18] Student discipline is handled fairly
	[19] My school teaches me the value of healthy food choices and active
	living
	[30] I feel safe in my school building
	PARENTS
	[10] Students in my child's school receive additional services and support
	when they need it
	[17] I am satisfied with the way that student discipline is handled in my
	child's school
	[27] I feel welcome in my child's school

	[18] My child's school focuses on continuous improvement
	[32E] level of satisfaction with your opportunity to access information
	about your child's educational progress and achievement
	STAFF
	[7] Our students are taught to use the skills of critical thinking and inquiry
	in their approach to learning
	[43] Overall, my school is a good place to work
	[26] Our school is a safe environment for children to learn
	[27] Our school is a safe environment in which to work
	[6] Our students collaborate through a variety of learning approaches
	[0] Our students conaborate unough a variety of learning approaches
Regression Analysis	Science 30 (+) This has improved from a (-) the previous year
Regression Analysis	
	Social Studies 30-1 (+) This has remained unchanged from the previous
	year $\mathbf{P} = 1 + 2 0 + 1$
	Biology 30 (=) this has remained unchanged from the previous year
	Math 30-1 (=) this has remained unchanged from the previous year
	Math 30-2 (=) this has remained unchanged from the previous year
PAT/Diploma analysis	English 30-1 Acceptable standard 94.5% school
	Math 30-1 Acceptable standard 85.6%
	Math 30-2 Acceptable Standard 85.1%
	Science 30 Acceptable Standard 88.5%
	Science 30 Standard of Excellence 32.3%
	Social 30-1 Acceptable Standard 95.1%
	Social 30-1 Standard of Excellence 24.3%
	Social 30-2 Acceptable Standard 85.5%
	Social 30-2 Standard of Excellence 13.0%
Our School Survey	Student participation in School Sports 51% - 46%
	Students with Positive Relationships 79% - 78%
	Students do homework 83% - 79%
	Effort – Students try hard to succeed 72% - 71%
	Desirable Quadrant 70% - 64%
	Students with a Positive Self Esteem 76% - 74%
	Bullying, Exclusion and Harassment 13% - 17%
	Feel Safe Attending this School 73% - 67%
	Positive Learning Climate 7 – 6.8
5 Marks of Catholic	As a school we are doing quite well in Mark Two, Mark Three and Mark
School Identity	Four and need some more work in Mark 5. The following are some of
Assessment	the examples that what we are doing to meet the Marks of our Catholic
	Identity
	Mark Two- Imbued with Catholic World View
	• Crosses hung in each classroom, offices, gym and around the
	school.
	• We celebrate mass with the community either at Annunciation
	Parish, in our school gym or chapel
	 The chapel is used weekly with our Religion classes
	- The chaper is used weekly with our heilgion classes

	1
	Morning prayer each day and at lunch
	Retreats offered each year
	• Social Justice initiatives, active participation by the student's body to support Sign of Hope and Edmonton Catholic Schools Foundation through our yearly bikeathon.
	Mark Three-Animated by a Faith-Infused Curriculum
	• Designated qualified teachers teach the religion program
	• Father Glen speaks to the Biology and a Social class about the curriculum and Roman Catholic perspectives
	• There are numerous examples of cross curricular instruction done in classes
	• We take the students to mosques, synagogues, and temples. Plus, we have an elder spend time with the students and we participate in ceremonies with them
	• Students are constantly challenged in all classes to think about how the curriculum reflects our Catholic teachings
	• Students are called to ACT their faith in their daily encounters
	• Teachers meet once a month to discuss the news and how we can bring this into our classes in a Catholic way.
	Religion students follow Pope Francis on twitter
	• Professors and RMEC students come to speak to our students
	Mark Four-Sustained by Gospel Witness
	• Several teachers take in a 'Dinner and a Course' at St. Joseph College
	• Many teachers are presently enrolled or have graduated with their MRE
	• Athletic teams volunteering at Annunciation School to play games with students.
	• Girls and Boys Basketball teams volunteer to set up, serve and clean up at St. Elizabeth School just before Christmas
	• FX Rocks school group volunteering at various charities and working with FX school to promote our Catholic faith through various activities.
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Areas to target for growth

Data Source	Measures	Goals in response to data
Accountability Pillar	Measure Category: Safe and Caring – dropped from 89.0 to 85.7 (drop of 3.3%) Transition Rate (6 Year) dropped from 72.3 to 70.5 Citizenship dropped from 82.0 to 78.6 Achievement Measure Evaluation: There are no areas of decline or areas that have dropped. We have either maintained or improved.	In reviewing our results for citizenship, we have had a drop of 5.2% with parents, 0.4 in student and 1.6% with teacher. Looking at the results, there were too many "Don't Knows" which affects the overall results. The administration team will assist the parents understand how answers on the survey affect each dimension.
	 Improvement Measure: Transition Rate (6 yr) has declined Citizenship score has declined significantly Overall Measure Evaluation: Citizenship Overall score is an Issue 	The students who did get into post-secondary. Increased the time allocation with the Grad Coach as well as accessibility during FLEX and Lunch with the Grad Coach to increase the number of conversations about post-secondary planning. Hosting Post-Secondary presentations and having all CALM classes and Independent CALM students in the semester attend the session along with completing a reflection about information learned.
District Satisfaction Survey	 PARENTS: Response Rate 10.6 to 28.4 (37) Inclusive Education 84.6% compared to 91.1% (31A) Please indicate your cleanliness of the school STAFF: (10) I am satisfied with the way student discipline is handled in our school (13) Our school/site demonstrates care for the environment (18) School professional development provides me with an opportunity to improve my work skills (28) Our community is the team of the school, home and parish working together 	Parent Work with parent council on describing what Inclusive Education program at the school. Work more on notification to encourage them to participate in the satisfaction survey Staff: Purchasing better containers as well as informing staff what is being done at the school. We have explained the school discipline policy for staff along with how each case is deal with

	STUDENT: (28) given the opportunity to communicate my learning in a variety of ways (27) Through the use of technology in my school, I am able to experience better learning opportunities (25) I know what I need to do to receive a senior high school diploma (16) My school teaches me to show respect for other cultures and religions (11) I have opportunities to make decisions	situationally with the tools available what we An explanation directly with the teachers involved is always important. Professional Development relevant to the staff. Encourage department heads to bring in subject specific speakers or district consultants to their department meetings or district consultants.
	about my learning.	Team Every year we are trying to improve the collaboration of all three community partners involving parents and then we use the district chaplain to perform celebrations
		Student Added time to the grad coach meeting the students from Grade 10 to 12 and ensure requirements Sit down with registration and the clearly identified in registration handbook Chrome book cart and increase accessible and encourage students to use devices Assessment development we are encouraging teachers to look at different ways of representing
Regression Analysis	English Language Arts 30-1 dropped from (=) to (-) English Language Arts 30-2 dropped from (=) to (-)	• <u>See individual Department</u> <u>goals after their analysis of the</u> <u>Diploma and District</u> <u>Examinations</u>
PAT/Diploma analysis	We achieved below the province in the following subject areas Biology 30 Standard of Excellent 27.1% compared to 36.5% Chemistry 30 Standard of Excellence 18.6% compared to 38.3%	

	Chemistry 30 Acceptable Standard 18.6% compared to 38.3% Physics 30 Standard of Excellence 27.5% compared to 43.2% Physics 30 Acceptable Standard 78.4% compared to 86.0% Math 30-1 Standard of Excellence 28.0% compared to 34.7% Math 30-2 Standard of Excellence 14.0% compared to 16.3%	
Our School Survey	Student Participation in School Clubs: 27% compared to 33% Students that Value Schooling Outcomes: 65% compared to 73% Students that are Regularly Truant: 24% compared to 17% Student with Positive Behavior at School: 95% compared to 96% Students planning to finish high school, and pursue a trade or apprenticeship program: 21% compared to 24% Students planning to pursue a post-secondary education: 69% compared to 67% Students agreed that attending a Catholic School helped them to explore their love of God and service to community: 73% compared to 78%	More students participate in school teams then clubs at the site which is an element of the focus of the school. Grad coach time extended to include more one on one time working with grade 10 to 12 students on post-secondary studies including looking at the opportunity for trades and apprenticeship. Chaplain will draw connections between the service students do at the site comes from the exploration of their faith in action.
5 Marks of Catholic School Identity Assessment	 Mark 5 We certainly could work at having a better relationship with the parish priest at Annunciation Parish. We do have at least 3 masses there a year but have Father Glen come and say mass for the students and before that we have had Father Dean. We have in the past supported the Annunciation Food Bank collecting food at our Thanksgiving celebration We have small but very involved parent council who recently have helped with our Bikeathon and our casinos, but certainly we would also welcome more input from parents 	

St. Francis Xavier Goals:

Goal 1: St. FX staff and students will strive to create an environment that enhances and supports the human and divine in each person. We will permeate Catholic teachings into our curriculum and our school community, showing the connection between knowledge and our Catholic faith, and strengthen our Catholic identity

District Correlation:

District Goal Catholicity: Live and enhance the distinctiveness of Catholic education 1.1 Demonstrate the distinctiveness and advantages of Catholic education.

b) Cultivate and support a Catholic ethos/environment within each site

c)Demonstrate a way of life rooted in the Catholic Christian call to discipleship and service

d) Ensure that permeation of faith remains central in all our day to day practices

g) Continue to enhance and strengthen our Catholic identity through the Five Marks of Catholic School Identity Implementation Plan (2015-2018) (Five Marks of Catholic Education) and continue teacher faith formation through the Five Marks of Catholic School Identity and the Excellent Catholic Teacher (The Excellent Catholic Teacher).

<u>Strategy 1:</u> Work with all staff in understanding how our Catholic faith and the opportunity to work in Catholic education is truly a blessing that we must nurture, cherish, and bring actively into our classes and school community

Actions	Measures/ Evidence of
There will be several PD's that staff have an opportunity to	<u>effectiveness</u>
share their faith journey and how that has impacted their	Staff feel comfortable
teaching.	integrating their faith into all
	the classes they teach.
	Staff will recognize that their
	faith is not necessarily a
	personal thing but is rather
	something to be shared with
	both students and staff, as
	follow our Pope's call to live
	our Catholic faith.
	An increase in faith
	discussions and in-class
	permeation will be the result
	of nurtured personal faith
	journeys, and a stronger
	understanding of the
	importance of our faith in
	Catholic education

Strategy 2:

Ensure teachings on and about Catholic faith permeates all classes and is not restricted to Religion classes.

<u>Actions</u>

Father Paul will come in to lead a PD on the significance of been able to teach in Catholic Schools and the opportunities this provides staff to practice their faith and impact the lives of our students.

Make the school motto "Love of Christ" more visible around the school for all to see (enhance the Catholic environment). Continue to nominate those students who demonstrate this motto daily for the Fr. Michael Mireau "God is Love" awards each year.

Take every opportunity to bring our Catholic teachings into other curricular areas. There will also be a focus in Religion classes to compare the Catholic faith with other world religions, to promote understanding and respect

Measures/ Evidence of effectiveness

Students and staff appreciate and promote the wonderful opportunities we must practice our faith in the context of Catholic Schools

Students will see that being in a Catholic school involves faith in all areas of the school experience, not simply in a Religion class. Greater understanding of world religions and Catholic faith will lead to living as a Catholic more fully, improving school and community care for self, and care for others.

Review Date 1: January 30, 2019 Review Date 2: June 4, 2019

Goal 2: To help improve FNMI students' success.

District Correlation:

Goal One: ECSD students are successful

- a. Ensure that flexible and responsive programming meets the diverse needs of all learners.
- b. Continue to develop career pathways for students

Goal Two: ECSD supports First Nations, Métis and Inuit students' success.

2.1 (a) Continue programs and enhanced academic and cultural supports for all students that lead to successful transitions between all levels, increased high school completion rates, improved successful transitioning to post-secondary, career development and encourage life-long learning.

(b) Ensure that all teachers and leaders have the acquired skills to meet and exceed the foundational knowledge of First Nations, Métis and Inuit standard as outlined in Alberta Teaching Quality Standards.

Sub Goal a: To improve success by reducing the FNMI drop-out rate to below 4%

Strategy 1: Improve course completions	
Actions	Measures/ Evidence of
Using flex time and lunch time for FNMI help sessions in	effectiveness
specific core subject areas, targeted towards students failing at	Increased completion of
the mid-point of a semester.	FNMI students in core
	courses, as measured by less
	students failing at semester
	end than at mid-point
Strategy 2: Increase outside class supports	
Actions	Measures/ Evidence of
Availability of tutors during school time and after school hours	effectiveness
to help support FNMI students one-on-one	By having a minimum of 10%
	of the FNMI student
	population use the tutors and
	pass the course requiring
	support.
Strategy 3: Provide career exploration and transition opportun	ities
Actions	Measures/ Evidence of
Provide field trip opportunities to explore career options, and	<u>effectiveness</u>
facilitate enrollment into Work Experience or Registered	By seeing an increase in
Apprenticeship Program (RAP) to help retain FNMI students	student enrollment in Work
with less intrinsic academic motivation	Experience and/or RAP as
	compared with previous year.

<u>Sub Goal b:</u> To improve diploma participation rate and improve English diploma results by 5%.

Strategy 1: Provide structured caring environment to work on English assessments		
Actions Hosting FNMI help sessions at lunch or after school, providing food to help strengthen the concept of family and nurturing while working on English assessments.	Measures/ Evidence of effectiveness To have at minimum 10 students working with English teachers during these help sessions	
analogies	in cultural parallels and	
Actions By exploring the traditions and culture of FNMI students, teachers can draw parallels to class literature and create analogies that enrich FNMI student understanding of the key literary points and analyses.	Measures/ Evidence of effectiveness Qualitative descriptions from teachers indicating greater understanding from FNMI students, as well as improved grades on similar assessments used in previous years.	
<u>Strategy 3:</u> To increase diploma participation rate through use of Science 30 and proper English streaming with upgrading to 30-1		
Actions Keep students in appropriate English stream until 30-2 diploma is completed, then encourage them to upgrade to 30-1 if they have post-secondary goals. By avoiding the early transition to 20-1, students will find greater success in the -2 stream and will complete two diplomas (30-2, and then 30-1). Also, encourage students who complete Chemistry 20 and/or Physics 20 to take Science 30	Measures/ Evidence of effectiveness Improved English results on diplomas due to extra diploma being written and improved participate rate with second English course and accessible Science 30 course. This will be measured in the October 2019 Accountability Pillar	

Review Date 1: January 30th, 2019 Review Date 2: June 21st

Goal 3: Improve student learning and achievement through th	Goal 3: Improve student learning and achievement through the lenses of Inclusive Education	
to meet the diverse needs of our students		
 <u>District Correlation:</u> 1.3 Ensure that flexible and responsive programming meets the distribution of welcoming, inclusive Education Policy Framework by ensureration of welcoming, inclusive, caring, respectful and safe learning and staff. 3.2 Continue to support the provincial Inclusive Education Policy 3.7 Ensure that learner centered decisions are based on the 6 Prim 3.8 Further develop a Collaborative Response Model with school 4.4 Promote Excellent teaching practices consistent with the Teac guides student achievement. 	ring that schools focus on the ng environments for all students Framework. ciples of Inclusive Education multi-disciplinary teams.	
Sub Goal a: Staff have a better understanding of the Philosophy of Employability Curriculum by focusing on Learner Outcomes and blended Inclusive classroom.	8	
Strategy 1: Create a curriculum leader position in Knowledge a	nd Employability	
Actions Create a Knowledge and Employability Position at St. Francis Xavier High School to provide support to classroom teachers and liaison with KAE students.	Measures/Evidence of effectiveness KAE Student completion	
Strategy 2: Collaboration meetings with core subject teachers a	and KAE Inclusive Teacher to	
create positive learning opportunities that are aligned to the K	AE program.	
Actions KAE Inclusive Teacher aligning Learner Outcomes between the -2 and -4 programs in online environment for quick reference. Collaboration meetings with teachers to review learning activities and how they align	<u>Measures/ Evidence of</u> <u>effectiveness</u> Teachers have better understanding on how to develop the classes.	
Team teaching opportunities to assist with complex learning situations in a blended classroom	Students are meeting the requirements for the KAE program of studies with high success rate in class marks.	
Small group instruction for KAE students to support		
demonstrating Learner Outcomes in a variety of ways.		
Strategy 3: Timetable scheduling to allow one on one support v	with KAE Students with KAE	
Inclusive Teacher		
<u>Actions</u> Create a block of time where the KAE Teacher can meet with KAE students to focus on positive habits to prepare for Workplace Readiness.	<u>Measures/ Evidence of</u> <u>effectiveness</u>	
Sub Goal b: Assist the community of St. Francis Xavier to have a better understanding of the 6 Principals of Inclusive Education and what they look like at our site.		
Strategy 1: Develop staff understanding of the Language of Inclusive Education		

Actions Share with the staff the 6 Principals of Inclusive Education as well as the Inclusive Education Policy:	<u>Measures/ Evidence of</u> <u>effectiveness</u> The staff are using the
Email Staff the district Inclusive Education Newsletter	language of Inclusive Education
Staff Meeting activities that identify examples of Inclusive Education at our school.	The district satisfaction survey questions Teacher Q#8 and Q#18 will improve
During administrational walk-through's target examples of Inclusive Education principles in action	
Strategy 2: Inform Parent community of the Inclusive Education	on in action at the site
Actions	Measures/ Evidence of
During Parent Council Meeting demonstrate the elements of	<u>effectiveness</u>
Inclusive Education	Parents have a raised
	awareness of Inclusive
In school newsletters or Swift messages, show examples that are	
generated by staff of the use of Inclusive Education at St. \mathbf{E}	Parent Satisfaction Survey Q37
Francis Xavier	will have an increase from the
	10.6% number.
Strategy 3: Ongoing work in our Collaboration Response Mode	
Actions	Measures/ Evidence of
Build on the Collaborative meetings by establishing Norms of	effectiveness
meeting and notification to staff.	Improve responsiveness to
	needs of the student that
Staff and Grade Coordinator communication to maintain observation of Attendance and Learning and flag student who require more in-depth assistance.	contribute to student success.
Activate Student Supports Services to support them.	

Goal 4: Review and discuss the revised areas of the TQS especially the new additions in relation to the Foundational Knowledge about FMNI	1
District Correlation: ECS has Excellent teachers, and school and school district leaders	
4.2 Ensure that teachers, principals and other administrative leaders have the capacity to meet the new Quality Standards, in collaboration with stakeholders and school authorities.	
2.1 (b) Ensure that all teachers and leaders have the acquired skills to meet and exceed the foundational knowledge of First	

Nations, Métis and Inuit standard as outlined in Alberta	
Teaching Quality Standards.	
Sub Goal a: To dissect TQS #3 - Demonstrating a Professional	
Body Knowledge	
Strategy 1: PD activity on reviewing the new TQS document	
Actions	Measures/ Evidence of
Teachers will collaborate and discuss in groups examples on	<u>effectiveness</u>
how they execute the TQS in their classrooms. Then share their	Teaches reflecting and
results with entire teaching staff.	recording examples of how
	they are meeting the outcomes
	of the TQS
Strategy 2: Working with staff to review their assessment	
practices to align with expectations from the TQS	
Actions	Measures/ Evidence of
Each teacher received a copy of the Alberta Assessment	<u>effectiveness</u>
Consortium book title "Assessment Conversations". Several	Teachers recording examples
PD's will be offered where teachers will work through various	of evidence that they are
conversations regarding assessment practices and these will then	meeting this standard
be shared as a group.	0
Actions	Measures/ Evidence of
Myron Dueck, David Martin were both brought in to share their	effectiveness
strategies in- regards to assessment practices.	Teachers will have more
	creative ideas in-regards to
	refining their assessment
	practices.
L	r

Department Goals

Goals: English Department

Goal 1: Improving the literacy in the 30-2 clas	ses.
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District Correlation: District goals 1.1, 1.2, 1.3, 1.4

Focusing on developing competencies, communication, and programming needs for diverse needs of all learners.

Sub Goal a: Improve the writing skills in the 30-2 classes, with a special focus on the ELL learners.

<u>Strategy 1:</u> Scaffolding: Determining specific skills, phrases, terms that will be taught at each grade level. Scope and sequence.

Actions	Measures/ Evidence of
Implementing requirements for each grade level. Example 10-2	<u>effectiveness</u>
each teacher will focus on developing the visual assignment by	3-year plan: track grades
utilizing common terms. This will build consistency throughout	initially at grade 10 level, but
the department, resulting in increased comfort for the student.	then follow in subsequent
	years and grades.
Strategy 2: Implementing specific literacy terminology to enhance	e the reading abilities at each
grade level.	
	Measures/ Evidence of
Actions	<u>effectiveness</u>
The department will develop a "bank" of terms that will be	We will be able to measure
	11 1 1

stressed at each grade level. Looking again for continuity and fluidity between classes and grade levels.

 Goal 2: Continue with establishing common assessments for the -1 stream

 District Correlation:
 District goals 1.1, 1.2, 1.3, 1.4

 Focusing on developing competencies, communication, and programming needs for diverse needs of all learners.

 Sub Goal a:
 Establishing common reading assessments for the grade 10 and 11 levels.

 Strategy 1:
 Field testing multiple reading comprehension assessments, to establish a bank of common assessments for each grade level and class.

 Actions
 Measures/ Evidence of effectiveness

Each teacher will administer multiple exams and record the scores to establish the validity of the assessment. Based on the results from a cross section of classes we will determine if the assessment is a valid assessment, then it will become a common assessment to be used by each class at that level.	Reading comprehension scores will be consistent from class, and results will validate the process.
Strategy 2: Common strategies will be employed in the classes. Le continuity for the students.	ooking for consistency and
Actions Compiling common terms, strategies, and identifying common errors by students. By identifying common errors teachers will be better able to develop strategies to counter the errors.	Teachers will collect data on "types" of errors being made and be able to assess if strategies are correcting the errors.

Review Date 1:January 30thReview Date 2:June 21st

Social Studies Department Goals:

Goal 1: Aim for 100% of our students achieving the acceptable standard on the diploma and
in class (Social 30-1/30-2)

District Correlation:	ECSD students are successful	

District correlation. Lead statements are successful		
Improved diploma results and graduation numbers		
Strategy 1:		
- Working towards higher standards		
Actions	Measures/ Evidence of	
- Increase standardization across department at all grades	<u>effectiveness</u>	
to improve student performance in grade 12	Acceptable standard achieved	
- Improve teacher and student performance in diploma	in course and on diploma	
area subjects	exam	

Goal 2: Record a visible improvement in student written work during the semester. Need to keep student work from beginning of semester until end. Comparative analysis. All levels. District Correlation: <u>ECSD students are successful and ECSD has excellent teachers, and school and school district leaders</u>		
Strategy 1: Copy the student's work and gauge improvement levels over semester		
Actions	Measures/ Evidence of	
- Maintain use of writing guides to allow for standardized	<u>effectiveness</u>	
instruction	If we make some copies of	
- Make sure that all teachers are doing the prep and	student work and see	
development to enhance possible improvement	improvement over time, we	
- Keep student work and make sure there is something	can see how the guidebook is	
tangible to work from for future instruction to others	helping	

Goal 3:		
Merge more student focused interests within our teaching.		
District Correlation:		
ECSD students are successful and ECSD has excellent teachers, and school and school district		
leaders		
Strategy 1		
Once the foundational understanding is built within the lessons, we will pause for student		
feedback. We can ask for student ideas to generate more personal connection and interest with		
the material.		
Actions	Measures/ Evidence of	
Need clear objectives and guidelines but in order to meet these	<u>effectiveness</u>	
the student chooses the path. Teacher can offer options to the	Measure will be gauging	
students, but this should be student directed.	student interest and through	
Does not replace a test- this exercise is to supplement learning	formative assessment – q and	
prior to a test.	a- as well as summative	
May have to cue the students with options to select from	assessment results	
Students can also decide how the work is to be presented	Hopefully test results that	
	reflect even greater	
	understanding	
1		
Review Date 1: January 30th		

Review Date 1: January 30th Review Date 2: June 21st

Math Department Goals:

Goal 1: Improve math 20-1 district results and/or maintain district exam and diploma provincial exam results. In addition, improve course averages in the classroom.

District Correlation:

1) Promote excellent teaching practices consistent with the Teaching Quality Standard, which guides student achievement.

2) Ensure that every school and department create the conditions to improve student learning and achievement within the context of a Catholic learning community.

3) Ensure that assessment practices focus on improved student learning. Assessment data gathered into a student profile leads the learning team, including the student, to a deeper understanding and greater ability to target teaching and improve learning.

Sub Goal a: Improve district results in 20-1

Strategy 1:

- Allow students enough time to learn the outcomes before they are assessed on them (deciding as a department what timeline that maybe)
- Allow students the opportunities to prove their understanding of a concept more than once

(whether that is through re-writes, make up your mark assignments or whatever the teacher decides)

Actions	Measures/ Evidence of
Allow more than one opportunity for students to show their	<u>effectiveness</u>
understanding of the outcomes	Track class average and grade
	changes after re-writes
	More formative assessment

Strategy 2:

Create assessments within our courses that align with the district assessments

Actions	Measures/ Evidence of
Keep improving the Stem of our questions in homework,	<u>effectiveness</u>
assignments, and assessment to align with the directing words	Checking to see if students
released by the province (used on diploma exams)	are using the right methods
Use multiple styles of questions such as procedural, conceptual	to solve a question
and problem solving	Ex) when says explain are they
Diversifying question vocabulary	using words?
(Example: not all Solve) some that say explain, justify, verify,	When it says compare are, they
compare	talking about similarities and
	differences?

Strategy 3:

• Ensure communication and collaboration is happening with the 20-1 teachers to ensure consistency and to support each other when developing new and appropriate lessons and assessments.

Actions More collaboration amongst 20-1 teachers about areas of strength and weakness and how they can improve lessons, assignments, and assessment	 Measures/ Evidence of effectiveness Teachers are using at least one of their collaboration Fridays to tweak or make new assessment
 <u>Sub Goal b:</u> Improve Numerical Response Question results in a <u>Strategy 1:</u> Use more Numerical Response Style questions in our quiz have a good number on unit exams) 	
Actions Go through the new style of Numerical Response questions released from the diplomas (and district exams) and align the style of our numerical questions	 Measures/ Evidence of effectiveness Track how the students are doing throughout the course on these types of questions (is there improvement) 5% 10% better results?
 <u>Strategy 2:</u> Ensure communication and collaboration is happening wi ensure consistency amongst courses and support for teach lessons and assessments. 	-
Actions More collaboration done not just in specific courses but at all levels. Math 20-1 teachers can collaborate with 30-1 teachers to see what is being used in 30-1 and 20-2 with 30-2 etc	 Measures/ Evidence of effectiveness Teachers are using at least one of their collaboration Fridays to talk about what is happening in their courses and share materials
Review Date 1: January 30 th , 2019 Review Date 2: June 30 th , 2019	

<u>Goal 2:</u> Ensure we as a department are providing highest standard of mathematical education for every student and giving each student the opportunity to learn the objectives in the courses, they are taking

District Correlation:

- 1) Ensure the education experiences meet the diverse needs of our learners and are available to all students.
- 2) Increase academic success by promoting successful practices to support First Nations, Métis and Inuit students.
- 3) Identify and implement best practices that align with excellent learning environments to realize transformed education. An excellent start to learning necessitates a focus upon developing competencies and the foundational competencies of literacy and numeracy, content and procedural knowledge.
- 4) Promote excellent teaching practices consistent with the Teaching Quality Standard, which guides student achievement.

Sub Goal a:

• Ensure students are streamed properly at registered in the appropriate courses

Strategy 1:

- Fewer students below a 50% in the course
- Open communications between department head, math teacher and administrators about what is happening in each course (successes, failures, averages...)

 <u>Actions</u> Ensure feedback from teachers, students and parents about the successes and failures in the courses is being communicated through log entries, conversations and emails 	 <u>Measures/ Evidence of</u> <u>effectiveness</u> Send out emails to parents and grade coordinator about 	
	students struggling weekly,	
	or after an assessment	
 <u>Strategy 2:</u> Communicate with teachers in the department, grade coordinators, students and parents to ensure everyone is supporting the student's educational needs Teachers will BLUEPRINT their exams to ensure outcomes are being properly assessed 		
Actions	Measures/ Evidence of	
 Actions Students and parents will have access to the blueprints 	Measures/ Evidence of effectiveness	

outcomes and what they feel they are grasping or not.

Strategy 3:

• Have math teachers attend PD to help learn new ways to support students needs in the classroom

Actions	Measures/ Evidence of
Look for new opportunities for Professional development	<u>effectiveness</u>
within the district and province. (example: learning how to	Attend at least one PD a year
analyze diploma results and use the information in the	-
classroom)	
Ensure department teachers feel supported whether it is through	
professional development opportunities, or new recourses	
available.	
Poviow Date 1: January 11 th 2019	

<u>Review Date 1:</u> January 11th, 2019 Review Date 2: April 26th, 2019

Science Department Goals:

Goal 1: Improve student performance on skills-based questions on district and diploma exams

District Correlation: ECSD students are successful

Objective: To develop students to their fullest potential, through multiple pathways, so that they can nurture their gifts and talents in service to others and pursue their passions and interests as contributing members of community... academically, spiritually, physically, mentally and socially.

Sub Goal: Improve student understanding of fundamental laboratory practices and techniques that are used in all science disciplines. These labs will reinforce important skills- based outcomes central to all science courses. These labs will have the following objectives:

- Correctly measure and dispense the proper amount of dry chemical from a storage container
- Create a solution to a desired concentration using proper laboratory practices.
- Using a pipet correctly to measure and dispense a specific quantity of solution
- Identifying and understanding the purpose for laboratory equipment.

<u>Strategy 1:</u> Teachers will collectively create common laboratory experiments that require the development and attainment of the lab skills mentioned in the Sub Goal. All teachers in the department will use the same labs to address the fundamental lab skills.

Actions	Measures/ Evidence of
Science teachers will develop and implement laboratory	effectiveness
experiments that specifically target the bulleted goals. These	Students will be required to
labs will be mandatory and implemented in Science 10,	measure a specific quantity of
Chemistry 20 and Biology 20.	dry chemical from a storage

Each lab will address specific lab skills. Students will be expected to demonstrate mastery of these skills before they can progress to subsequent labs that require these skills.	container and transfer it to another container correctly. Students will be required to prepare a standardized solution of a specific concentration on their own. Students will demonstrate proper pipetting techniques to the instructor on their own. Students will be asked to identify and explain lab equipment and its purpose. into Science 10, Chemistry 20
Actions Science teachers will collaboratively develop and implement questions that test the lab skills into our unit common exams. Science teachers will also develop and implement a skills-based evaluation where students will be tested in a lab environment; demonstrating these essential skills.	<u>Measures/ Evidence of</u> <u>effectiveness</u> Teachers will use collaboration time to analyze the students' performance on the skill-based questions and modify practice as necessary

<u>Review Date 1</u>: Feb. 1, 2019 Science Department Meeting: These labs will be ready to implement for the second term and the teachers will all have copies of the lab procedures

<u>Review Date 2</u>: April 12, 2019 Teachers will discuss students' performance on the fundamental lab skills, both anecdotally and by analyzing their performance on the common exam questions.

Goal 2: Improve student performance on the district and diploma standardized tests to achieve a higher correlation between the number of students who achieve the standard of excellence in the classroom awarded mark and on the diploma exam.

District Correlation: ECSD students are successful

Objective: To develop students to their fullest potential, through multiple pathways, so that they can nurture their gifts and talents in service to others and pursue their passions and interests as contributing members of community... academically, spiritually, physically, mentally and socially.

<u>Sub Goal:</u> Improve the quality of the schools standardized assessments, specifically our common unit exams.

<u>Strategy 1:</u> The department will use diagnostic exam marking software to assess the quality of our unit exams.

Actions	Measures/ Evidence of
The department will buy a site license for "Smarter Marks".	<u>effectiveness</u>
This program provides diagnostic feedback on the quality of	Teachers will use collaboration
each item on an exam. The science department teachers will use	time to review unit exam
this to assess the quality of the items on our unit exams.	questions that do not properly
Questions that are deemed poor quality will be edited or	discriminating strong and weak
replaced.	students. The program will
	also be used to create a test
	with the proper balance of
	HMA, CA, and knowledge
	outcomes.

<u>Review Date 1:</u> Collaboration time after each major unit exam for all the science disciplines. <u>Review Date 2:</u> The department will continue to edit and improve our unit exams after using the diagnostic software following unit exams

Religion Department Goals:

Goal 1: Summative and formative living out of the Gospel values		
District Correlation:		
Live and enhance the distinctiveness of Catholic education		
Sub Goal a:		
• Improve basic understanding of the Roman Catholic religion thru common assessments in religion classes		
Strategy 1:		
Common assessment and collaboration to create and share projects.		
Actions	Measures/ Evidence of	
Common assessment and collaboration to create and share	effectiveness	
projects.	There will be the same level of	
	rigor in each level of Religious	
	Studies	
Strategy 2:		
Formative assessment thru discussions after guest speakers, course content, field trips and		
volunteering.		

Actions	Measures/ Evidence of	
Collaboration in bringing in guest speakers, field trips, etc.	<u>effectiveness</u>	
	Student participation and	
	response	
Sub Goal b:		
Improve everyday living of our Catholic faith through participatio	n in school liturgies, prayer,	
feast day, and volunteering.		
Strategy 1:		
Increase volunteer participation and opportunities for students and staff.		
Actions	Measures/ Evidence of	
Call volunteer agencies	<u>effectiveness</u>	
School wide involvement in social justice activities	Level of participation in events	
Strategy 2:		
Set up information sessions to train staff and students on becoming Eucharistic Ministers,		
Readers, etc.		
Actions	Measures/ Evidence of	
Neighboring parish priest and/or Fr. Glenn come in	<u>effectiveness</u>	
	More people involved in	
	liturgies	
	1	

Goal 2: All Religion students leave St. FX with the same knowle	edge of our Catholic faith.
District Correlation:	
Quality teaching and school leadership	
Every student is successful	
Sub Goal a:	
All teachers use the same grading rules and assignments	
Strategy 1: Adhere to the specific number of assignments per percentage of grade	
Actions	Measures/ Evidence of
Variety of delivery techniques to introduce course contents. Ex:	<u>effectiveness</u>
field trips, guest speakers, group work, discussion, family	Check teachers' assignments in
involvement where questions are brought home and culture	grade book
promoted, student/parish team work	Use of collaboration on
	Friday's to produce
	department assignments etc.

<u>Review Date 1:</u> January 30 <u>Review Date 2:</u> June 21st

PHYSICAL EDUCATION Goals:

Goal 1: Help students adopt a physically active lifestyle by individualizing opportunities for
participation for students, so they can improve personal performance & physical fitness.
District Correlation: ECSD students are successful
• Ensure that flexible & responsive programming meets the diverse needs of all learners.
Strategy 1: Provide opportunities for participation in a variety of sports, activities, games, & off-

campus field trips.

Actions	Measures/ Evidence of
 Teachers will set clear expectations & establish routines for students. Flex weighting will continue to be used to keep assessment personalized. 	 <u>effectiveness</u> Students who meet expectations & follow routines will receive a grade of 50% or higher.
assessment personalized.	 Higher enrollment rates for PE 20 & 30 classes.

<u>Strategy 2</u>: Teachers will continue to collaborate & attend professional development opportunities to provide meaningful, diverse, and 21st century learning based instruction.

Actions	Measures/ Evidence of effectiveness
 Teachers will seek out professional development opportunities that are subject specific. 	 All PE teachers will attend a minimum of 2 professional development opportunities each semester.

<u>Strategy 3:</u> Students experiencing injury will be able to participate in physical education classes to the best of their ability.

Actions	Measures/ Evidence of
 Tasks/activities will be adapted to ensure student can remain as physically active as possible. Provide opportunities where more than just execution-based skills are assessed (ex. Quizzes). 	 <u>effectiveness</u> Higher participation rate for injured students. Decrease in the number of skill
	related exemption marks.

Review Date 1: January 2019

Review Date 2: June 2019

Goal 2: Create and foster a learning environment that is adaptive and that facilitates participation			
from students of all backgrounds.			
District Correlation:			
ECSD is an inclusive school district.	ECSD is an inclusive school district. <u>Strategy 1:</u> Continue to encourage and emphasize a learning environment that holds all students to a high expectation of cooperation, fair play, and mutual respect.		
Actions	Measures/ Evidence of		
• Assessment practices both formative and summative	<u>effectiveness</u>		
reflect an emphasis of fair play, cooperation, and respect	• Student feedback and class		
of classmates.	surveying		
	Periodical Formative assessment		
Actions	Massures / Evidence of		
Actions	Measures/ Evidence of		
• Assessment practices as well as holding students to a	effectiveness		
high level of accountability.	• Trend analysis on previous		
• Implement student autonomy over units which has	gradebook participation		
shown to create more motivation and participation.	looking for a positive correlation between		
	participation marks.		
<u>Strategy 3:</u> We will implement several culturally diverse games to create a more culturally diverse student body.			
Actions	Measures/ Evidence of		
• Implementing a variety of culturally diverse games	effectiveness		
beyond conventional North American games.	Formative and summative		
• We will acknowledge the origins of these game to our	assessment to determine		
student body.	retention of knowledge and		
	cultural significance.		
Review Date 1: January 2010	•		

Review Date 1: January 2019 Review Date 2: June 2019

Advance Placement Goals:

Goal 1: Increase the enrollment in AP courses for all the grades 10-12 through better exposure and		
communication to both students and parents.		
District Correlation:		
<u>Strategy 1:</u> Promote AP to a wide range of prospective students		
Actions	Measures/ Evidence of	
Marketing through-out the school, website, and Open House	<u>effectiveness</u>	
Events.	We can collect data from	
Promote AP during Jr High Visits	PowerSchool on the number	
Promote AP during spring and late summer registrations	of students by grade level	
Identify and meet with current students not currently enrolled in	enrolled in AP courses	
AP that show an aptitude or by teacher recommendations	We can compare the previous	
New AP class offerings will increase enrollment. Biology AP	year's AP enrollment numbers	
begins this year and we have also added this year French AP for	for grade 10 to the current AP	
Gr 9 immersion students coming this year. Chemistry 30 will	enrollment numbers for grade	
begin in the 2019-2020 school year.	11 (along with previous grade	
	11 to current grade 12) to	
	measure retention rate	
	We can compare grade 10 AP	
	enrollment as a % of total	
	grade 10 students from	
	previous year to the current	
	grade 10 to measure any	
	growth in enrollment to AP	
	courses as a % of new student	
Paviau Data 1. Daviau AD appellment in May ofter registrations	population	

Review Date 1: Review AP enrollment in May after registrations

<u>Review Date 2</u>: Review AP enrollment in September after walk-in registrations

Goal 2: Increase the number of AP exams written in May through challenge or online offerings.		
District Correlation:		
Strategy 1: Increase the number of AP Exams written by identifying current FX students to take		
online courses through Revelation online or by challenging exams.		
Actions	Measures/ Evidence of	
Communicate AP benefits and opportunities to challenge or	<u>effectiveness</u>	
take online courses through Grade Assemblies in early	We can collect data from AP	
September	Reporting	
Visit every AP class and speak with AP students to encourage	Compare the number of exams	
them to take an online AP course or to challenge	challenged or from online	
languages/music exams to reach 3 AP exams for the	courses to last year's results	

AP Scholar or potentially 5 AP exams hieving AP National Scholar

Review Date 1: Review after AP Exams are written in May

<u>Review Date 2</u>: Compare school's results to district during AP Principal/Coordinator meeting in October.

Student Services Goals:

Goal 1: To maintain, and improve upon, department collaboration in order to maximize the effectiveness of the Pyramid of Interventions at level 1 and 2 in order to minimize the need for levels 3 and 4.

District Correlation:

Goal One: ECSD students are successful

1.3 Ensure that flexible and responsive programming meets the diverse needs of all learners. Goal Three: ECSD respects diversity and promotes inclusion.

3.1 Implement the Inclusive Education Policy Framework by ensuring that schools focus on the creation of welcoming, inclusive, caring, respectful and safe learning environments for all students and staff.

<u>Strategy 1:</u> Evaluate and modify the bi-weekly Learner Support Services meetings to best address the most urgent student needs and develop action plans to help support students in need. Follow the Collaborative Response Model when setting up supports for students

Actions	Measures/ Evidence of
In consultation with the Inclusive Education Consultant,	<u>effectiveness</u>
address aspects of the meetings that could be improved upon in	Measured by qualitative data
order to streamline discussions and creation of action plans.	from meeting participants as
	to the efficiency and success of
	the meeting, as well as through
	the creation of action plans for
	each student discussed
Strategy 2: Provide targeted supported to students who struggle	with anxiety and depression.
	Measures/ Evidence of
Actions	<u>effectiveness</u>
Gather information from teachers and staff as to which students	Reduced numbers of crisis
demonstrate need for early intervention regarding depression	interventions and high-risk
and/or anxiety – engage with students instead of waiting for	situations
students to come to Student Support Services	

<u>Goal 2:</u> Maintain, and improve upon, support for developing positive student mental health District Correlation:

Goal Three: ECSD respects diversity and promotes inclusion.

3.6 Continue to provide and develop services and model initiatives that promote student health, using the Mental Health Strategic Plan.

Strategy 1: Create wellness sessions for students

	· · · ·
Actions	Measures/ Evidence of
Recruit outside resources to offer wellness sessions, including	<u>effectiveness</u>
dog therapy and larger audience presentations	Attendance at these sessions
	will be an indicator of success
Strategy 2: Advertising specific wellness initiatives throughout th	e year
Actions	Measures/ Evidence of
Creating posters and tv monitor clips that advertise for such	<u>effectiveness</u>
times as National Addictions Awareness Week, or National	Attendance to sessions will be
Domestic Violence Awareness Month, which include free	an indicator of success, in
sessions	addition to students discussing
	these posters with Student
	Supports Services staff
Strategy 3: Increase awareness of and focus on Mental Health	Week
Actions	Measures/ Evidence of
Creation of events to promote Mental Health Month of May to	<u>effectiveness</u>
facilitate open conversations about mental health and wellness	Qualitative evidence by
	observing participation in
	sessions and hearing
	discussions around the school
Review Date 1: February 1, 2019	

<u>Review Date 2:</u> June 20, 2019

Learning Support Service-Goals

Goal 1: LSS will assist in promoting educational experiences to meet the needs of all learners, while promoting best practice in all -2/-4 classrooms

District Correlation:

Quality teaching and school leadership: Every student is successful

1.2-educational experiences meet the diverse needs of our learners and are available to all students 4.4- promote excellent teaching practices consistent with the teacher quality standards which guides student achievement

Strategy 1: Inclusive K and E facilitator/teacher will assist teachers in adapting assignments and assessments to the K and K-4 curriculum

Act	ions	Measures/ Evidence of
1.	Google classroom for students	<u>effectiveness</u>
2.	SharePoint website for staff (resources, apps, correlation	-students will assess material
	charts, sample assignments and rubrics)	and utilize RWG and other
3.	one-on-one, group, universal supports within classroom	apps thus improving
	and within workplace Readiness 10 work	comprehension
	placement/experience	

Increase and retain student numbers in the languages				
4.	Facilitate small cohort educational sessions to inform how to foster inclusive learning in the classroom (revise – assignments/exams from -2 teacher for their -4's)	-staff will utilize specialized K and E resources thus improving student achievement Students will gain employability, literacy and numeracy skills and marks will reflect this.		

 through one on one discussion, modeling, and workshops Actions Friday collaborative session EA to teach literacy and Best practice Pullout/push in literacy support-one on one/small group (coded, k and e, FNMI, struggling readers from list) 	Measures/ Evidence of <u>effectiveness</u> EA will be more confident/effective in their individual and small group interactions- thus increasing literacy skills in all -2 classrooms (classrooms which include -4) Students will become more confident and effective at reading and writing- literacy skills improve- marks go up
 <u>Strategy 3:</u> WIN teacher- one on one support with WIN stude Learning Strategies: Numeracy/Literacy classes and work placen <u>Actions</u> 1. Continue to facilitate transitions for WIN students among home, school and community, between grade levels and into post-secondary institutions, the workforce, and the world beyond school. 2. Develop knowledge base on Down Syndrome and Autism Spectrum Disorder in order to meet the diverse needs of our WIN students (present and future) 	Measures/ Evidence of effectiveness Demonstration – Increase the number of WIN students on work study in all grades Increase the number of

Modern Languages Goals:

Strategy	Timeline	Resources
Implementing varies resources such as technology.	At the end of each semester	 Google Classroom Quiz Tapis Volant Kahoot Idello* YouTube*
Offer accommodations and differentiation. *Offering AP as an option	At the beginning of the semester	 Teaching all levels in the same block to accommodate student's schedules and learning PowerTeacher Pro*

Indicators and Measure of Goal Achievement:

Increased enrollment and google classroom allows teachers to modify assignments and track students' progress.

Goal #2:

SMART Goal #2: Teachers will increase awareness of mental health in the classroom

District Goal #3: ECSD respects diversity and promotes inclusion

3.6 Continue to provide and develop services and model initiatives that promote student health, using Mental Health Strategic Plan.

TQS #4 Applying Foundation Knowledge about First Nations, Metis and Inuit: A teacher develops and applies foundational knowledge about First Nations, Metis and Inuit for the benefit of all students.

5 Establishing Inclusive Learning Environments: A teacher establishes, promotes and sustains inclusive learning environments where diversity is embraced, and every student is welcomed, cared for, respected and safe.

Strategy	Timeline	Resources
Pd	End of April	Involves Language department
Having different learning tools	Ongoing	Collaboration among
in the classroom to ensure all		department to try new
types of students needs are		strategies.
met.		_

Indicators and Measure of Goal Achievement:

• A decrease in anxiety in the classroom

- Every student feels safe, respected and happy.
- Using flex time to ensure comprehension of material when needed

Links on how to develop Vision and Mission Statements: "Vision and mission statements provide schools with an essential overview of where they want to go and what they want to be." Gabriel and Farmer (2009)

Dufour and Eaker documents on mission and vision

http://centerforschoolchange.org/publications/minnesota-charter-schoolhandbook/vision-and-mission/

http://www.ascd.org/publications/books/107042/chapters/Developing-a-Visionand-a-Mission.aspx

http://www.ascd.org/publications/books/103019/chapters/Vision-as-the-Compass.aspx

http://www.uscsd.k12.pa.us/Page/33

Links on Goal Setting

http://www.schoolimprovementcoach.org/manual/11%20Helping%20Teams%20Conv ert%20Goals.pdf

http://topachievement.com/smart.html

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