

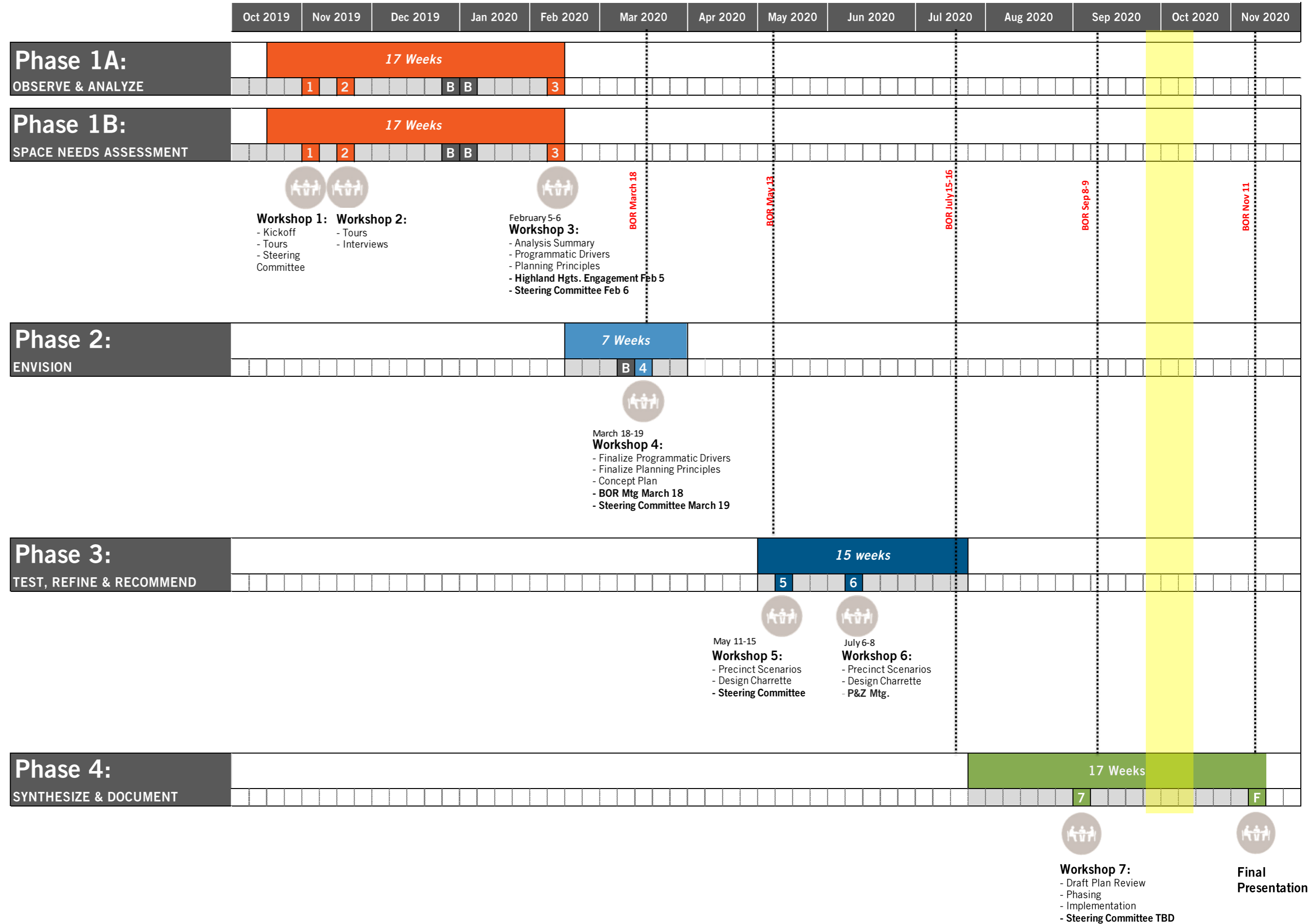
A wide-angle photograph of a university campus. In the foreground, a large, multi-tiered stone staircase is filled with people sitting and walking. Behind the stairs is a large, modern building with a prominent 'NKU' sign on its facade. To the right, a tall, slender tower rises into the sky. The scene is set outdoors with green grass and some trees with yellow leaves, suggesting an autumn setting.

NORTHERN KENTUCKY UNIVERSITY

CAMPUS MASTER PLAN

Steering Committee Meeting
October 5, 2020

Master Plan Schedule



Focused Discussions

September 23, 2020

Athletics & Recreation

September 24, 2020

Maintenance Complex

September 29, 2020

Edge of Campus & Partnership Sites

October 1, 2020

Parking

Land Acquisition

October 2, 2020

Housing & Dining

Academic Core

Engagement & Outreach

September 8, 2020

Highland Heights Planning & Zoning

September 23, 2020

Alumni Board Meeting

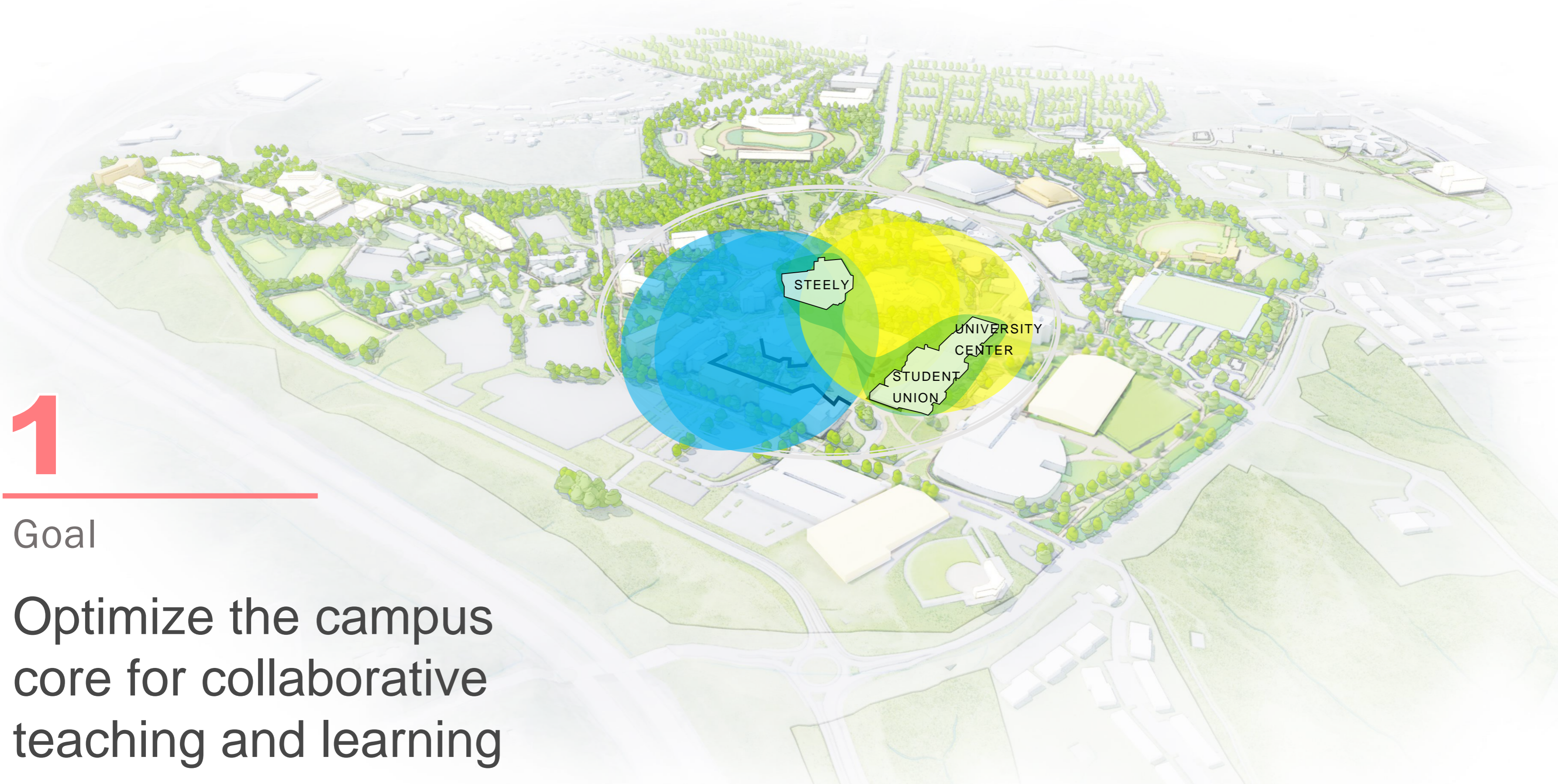
September 28, 2020

Campus Master Plan Open House

1

Goal

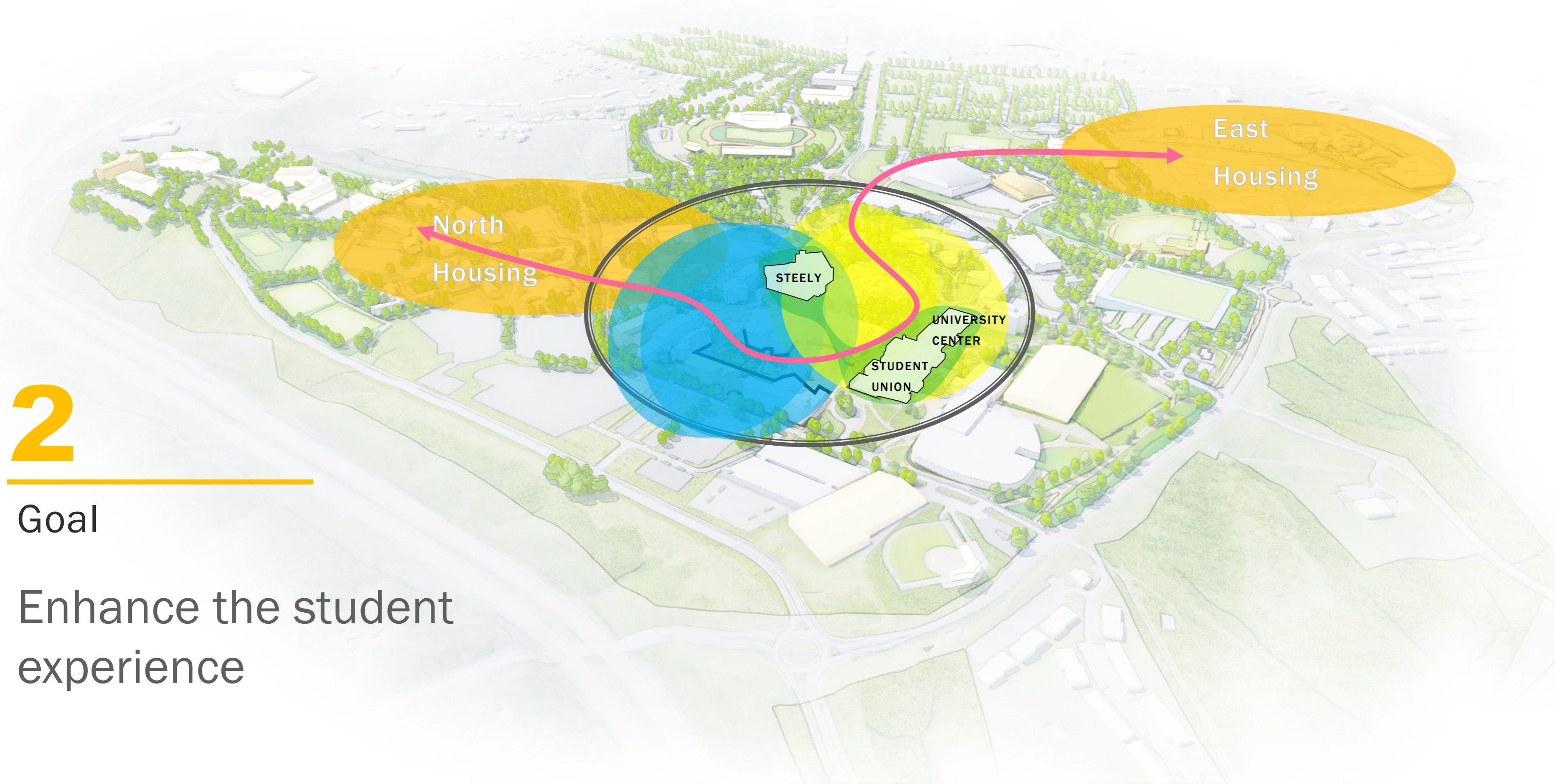
Optimize the campus core for collaborative teaching and learning



2

Goal

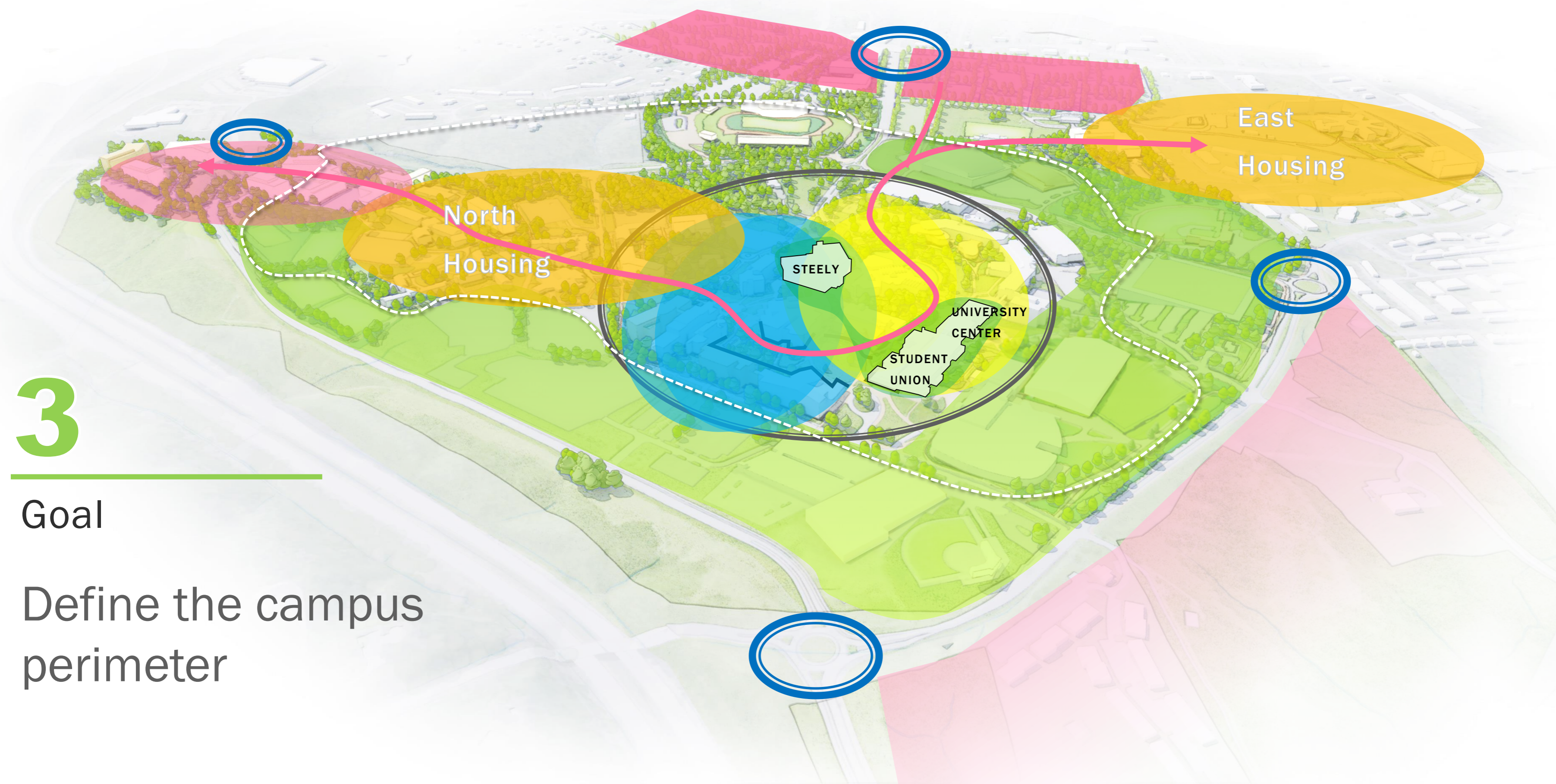
Enhance the student experience



3

Goal

Define the campus perimeter



Master Plan Priority Master Plan Projects

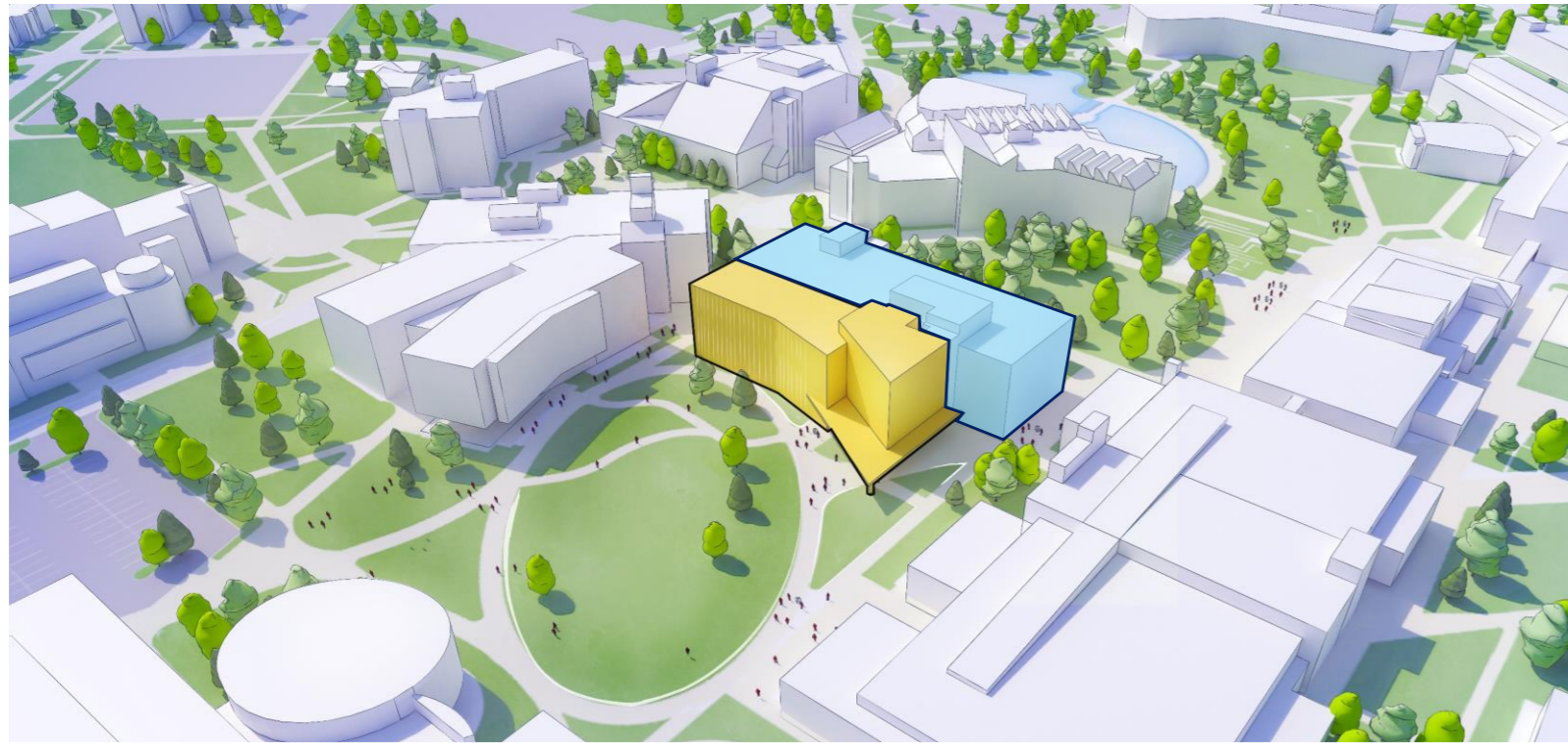


Leverage the Existing Campus

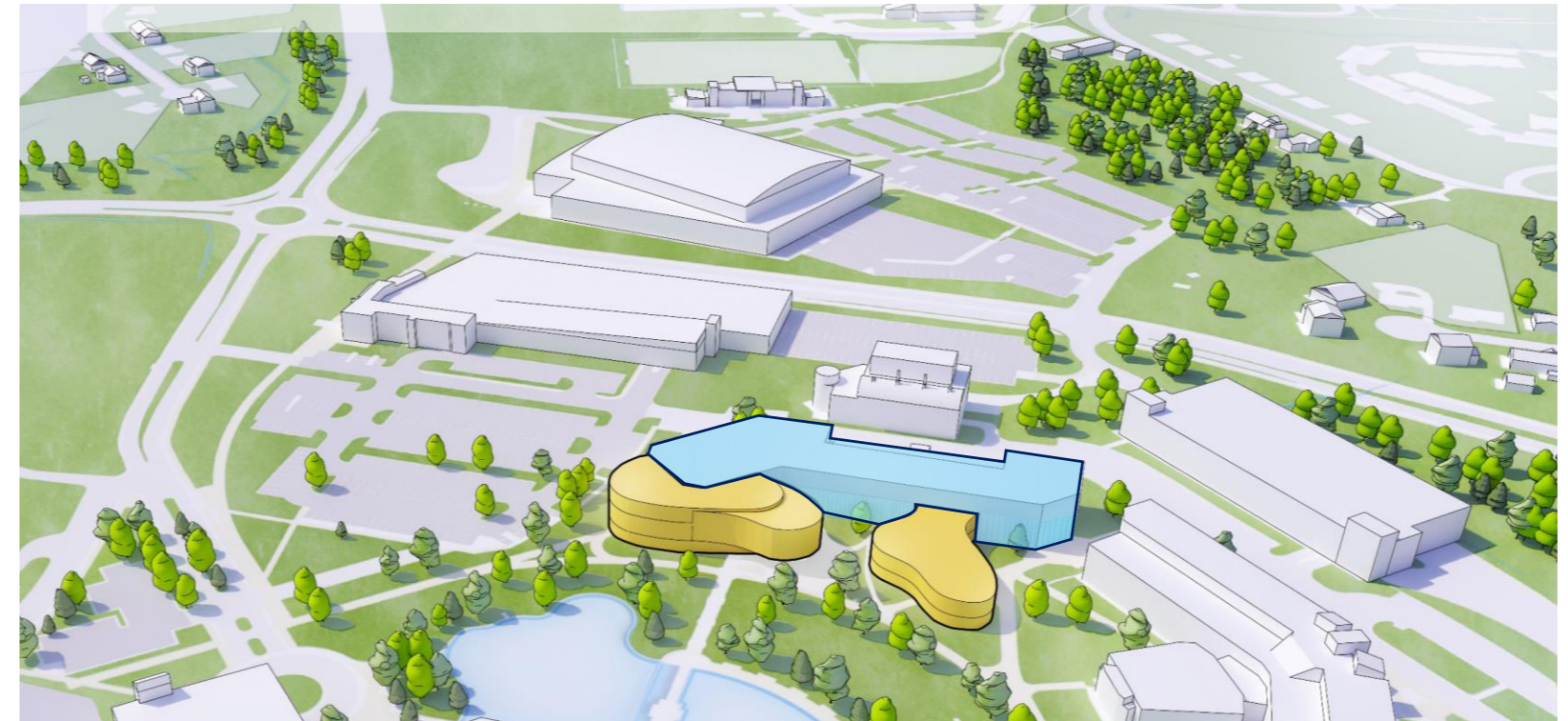
- Co-locate disciplines to support collaboration and synergies
- Embrace the brutalist aesthetic and introduce transparency, new materials, and color
- Maximize funding available for renovation and maintenance of existing buildings



Transformative projects



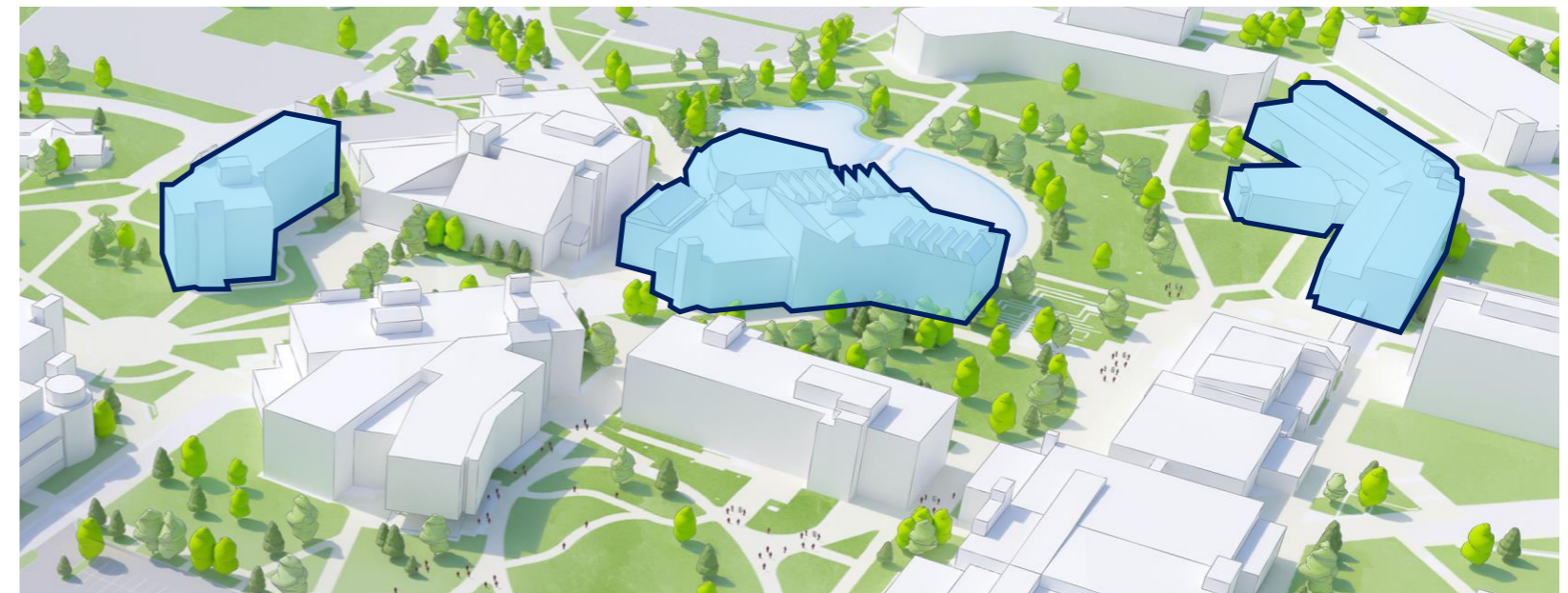
Renovate Nunn with an addition for Engineering and Art



Renovate BAC with an addition for Law and Business



Science Center Addition and Interdisciplinary Health Science, Technology and Science Building



Renew Landrum, Fine Arts and MEP

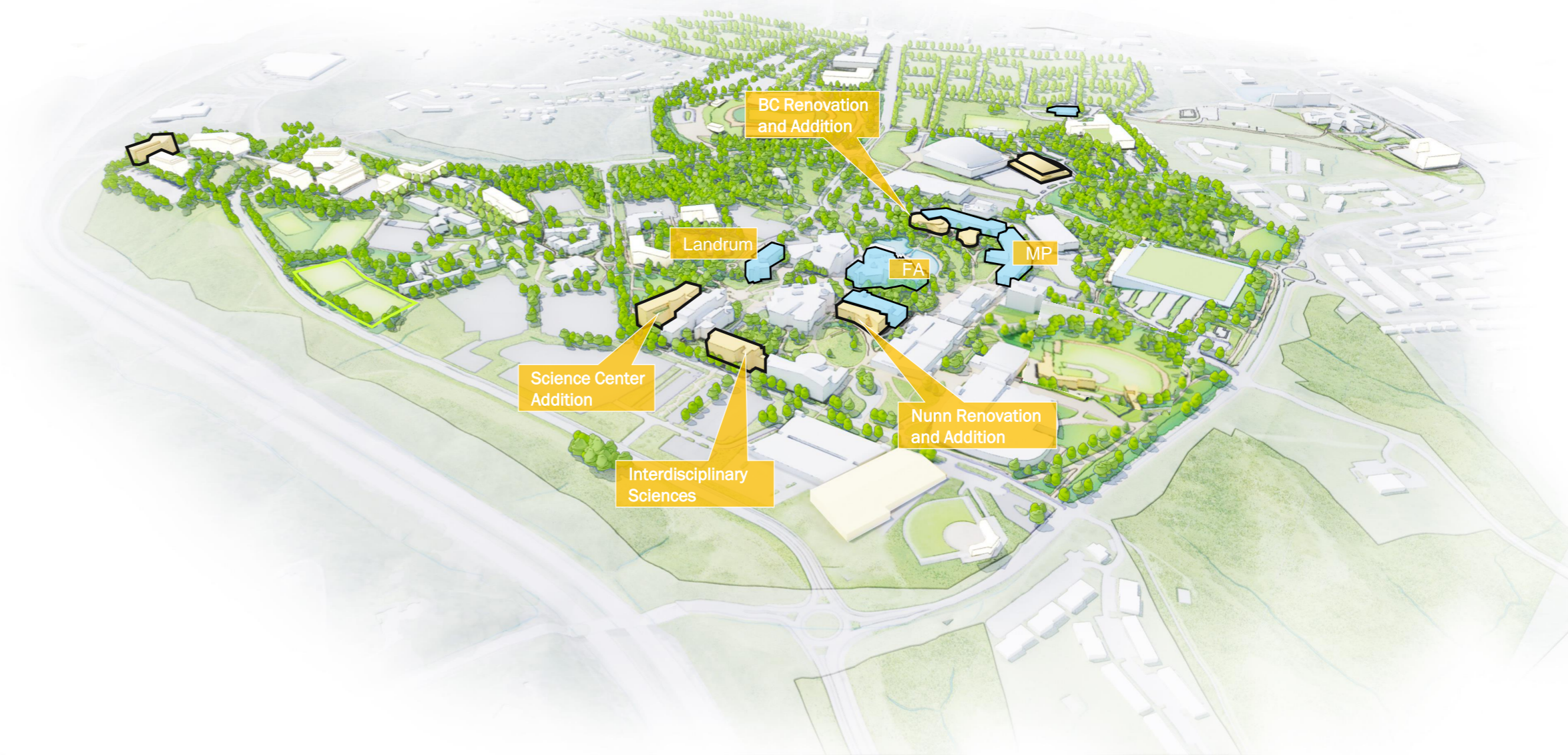
Outcome of Academic Core Discussion

October 2, 2020

Consensus on the following:

- The Science Center is the top priority capital project request
- BC should be renovated for Law and Business with additions to provide identity and required program elements
- Nunn Hall should be renovated for Engineering and Fine Art to create STEAM synergies
- An Interdisciplinary Science Building should be planned adjacent to Griffin Hall to complete the STEM precinct
- Landrum and MP should be renovated to support Arts and Sciences
- The availability of funding will shape implementation

Master Plan Priority Master Plan Projects



Outcome of Student Centered Space Discussion

October 2, 2020

Consensus on the following:

- The Library should serve as an Academic Resource Hub for the campus
- Academic Services currently located in the University Center should be relocated to the library to provide needed space for student services, activities, and organizations
- The Library and University Center projects closely align with Success by Design and should be early phase projects
- The Civic Center should be renovated to support University Advancement and an Alumni Center

Master Plan Priority Master Plan Projects



Outcome of Housing & Dining Discussion

October 2, 2020

Consensus on the following:

- New Hall, Commonwealth and Kentucky are the preferred location for the First-Year Experience because of unit typology and proximity to dining and the academic core.
- Commonwealth and Kentucky should be renovated to provide shared social spaces and amenities to support the First-Year Experience
- Callahan Hall should be renovated to provide a value option for upper division students, particularly affinity groups
- Northern Terrace can support growth of the Honors College, upper division Honors students can be housed in Callahan if growth exceeds the capacity of Northern Terrace
- Sites identified for future housing should provide adequate capacity for long-term growth

Master Plan Priority Master Plan Projects



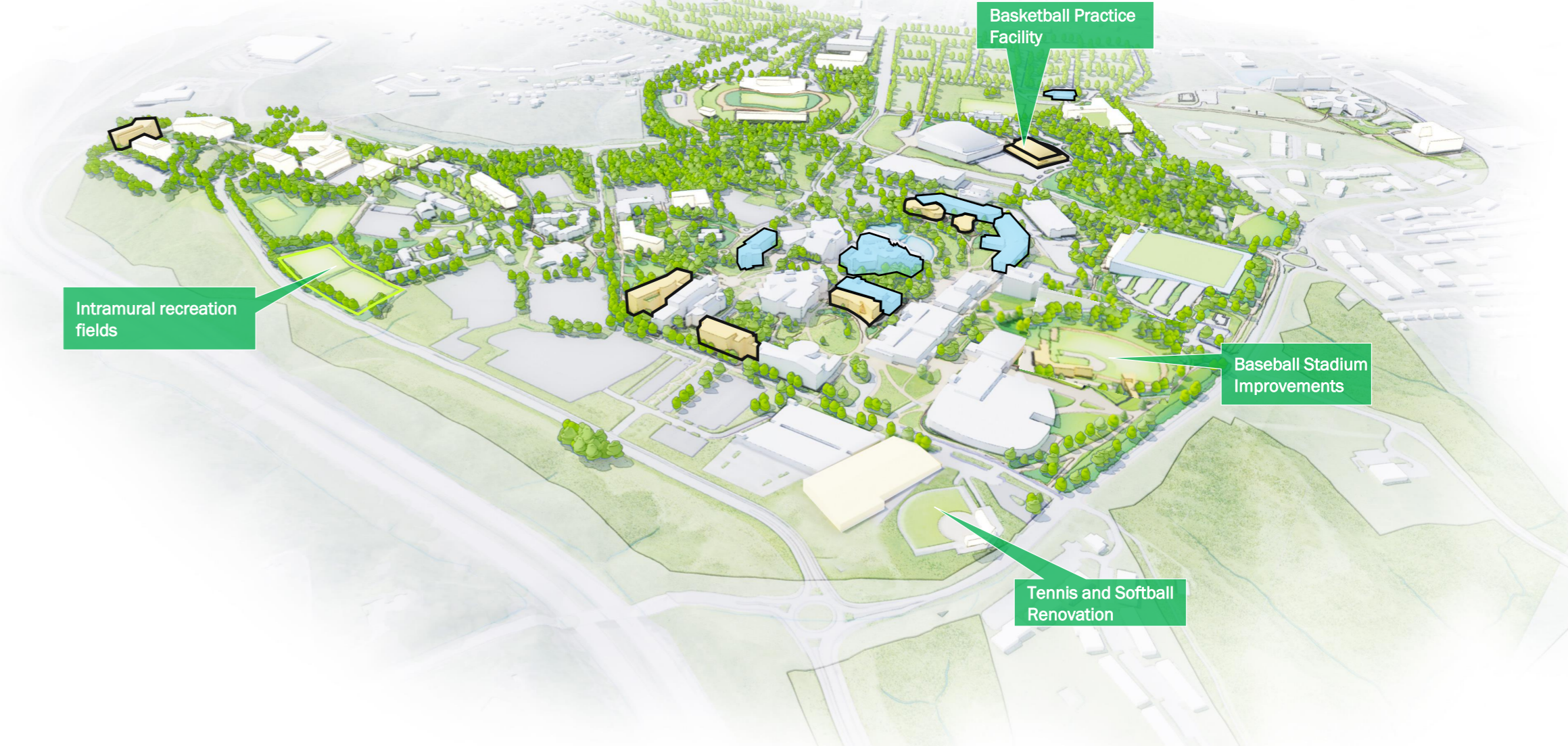
Outcome of Athletics & Rec Discussion

September 23, 2020

Consensus on the following:

- Improvements should be made to the baseball stadium in the current location.
- While desirable, showing a long-term vision for baseball in an alternate location could negatively impact fundraising for renovations of the existing stadium.
- Additional recreation fields should be built on the site of the Woodcrest Apartments adjacent to the existing fields
- Tennis and softball require improvements but should remain in their current location
- The basketball practice facility is a priority project for athletics and should be located adjacent to the Arena
- Land should be reserved for long-term athletic and rec facilities including an indoor practice facility, a track and field stadium, and additional playing fields

Master Plan Priority Master Plan Projects



Outcome of Edge of Campus & Partnerships Discussion

September 29, 2020

Consensus on the following:

- The Civic Center should be renovated to support University Advancement and an Alumni Center. A programming effort should be done to determine detailed space needs for alumni, the Foundation, and the community.
- The Campbell site and the Wellness Community would be catalysts for development and foster partnerships that grow the Northern Kentucky Region.
- Better visibility from I-275 and improved signage are needed
- Lighting, layers of sound, the NKU flame, and other creative ideas should be included incorporated in the NKU branding

Master Plan Priority Master Plan Projects



Outcome of Maintenance Complex Discussion

September 24, 2020

Maintenance Complex

Consensus on the following:

- The long-term location of the Maintenance Complex is flexible – the proposed location on Hilltop Drive would work well since it is close to campus and has good access for maintenance vehicles and equipment
- The transition to a decentralized system could impact the size and location of the maintenance complex. The current location of Building Services at Central Receiving is ideal because of access to the tunnel.
- Connectivity for system monitoring of gas, electric, sewer, fire alarms, door access, etc. is critical for the Maintenance Complex
- The space needs for facilities was included in the space analysis. Horticultural & grounds supplies, attic stock, surplus furniture currently housed at the Incubators and/or Campbell Hall would need to be relocated if the site is developed.



Outcomes of Parking & Vehicular Circulation

October 1, 2020

Parking

Consensus on the following:

- Existing parking is adequate.
- Kenton and University Garages were designed for future expansion and could support near-term and long-term recommendations of the master plan
- A residential parking pass should be considered to help regulate where on-campus students park
- Quantity and location of electric vehicle charging stations has not been determined but could be supported in the future with anticipated electric infrastructure improvements

Vehicular Circulation

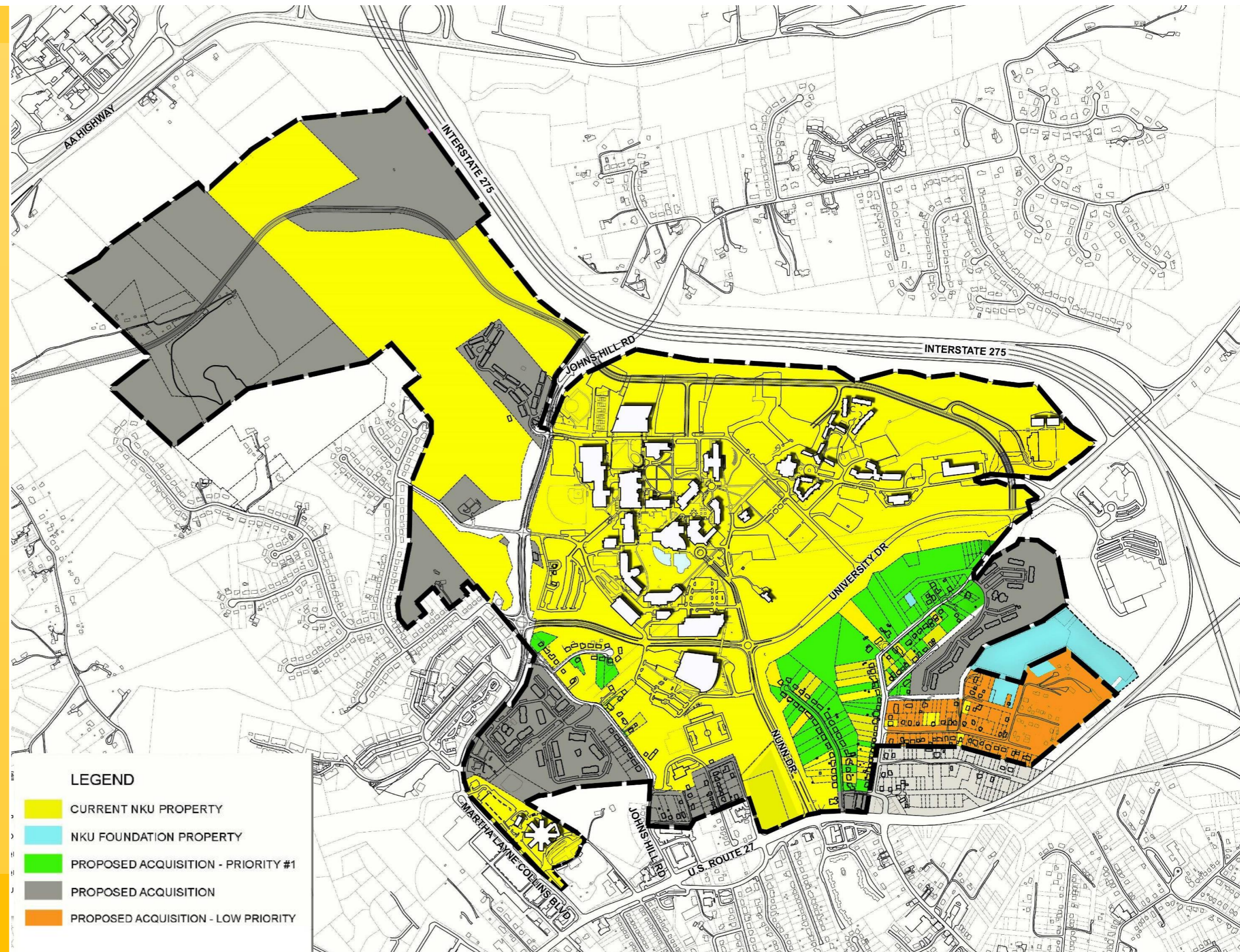
Consensus on the following:

- Kenton Drive between the Student Union drop off and Norse Commons should become pedestrian-only.
- A pedestrian bridge should be considered across University Drive at University Garage
- The traffic circle at Nunn & University should be enlarged, additional slip lanes may be required.
- The master plan should provide a connection between Lot O (Arena) and Johns Hill Road
- The master plan should include a recommendation for the island at the medical office building
- The proposed connector road should be included in the master plan – it will provide a second access point to campus, especially important during events

2009 Acquisition Plan

Consensus on the following:

- None of the near-term priority projects identified in the master plan require property acquisition
- Some properties not required for the implementation of near-term or long-term projects should be removed from the acquisition plan
- Acquisition and partnerships support the long-term vision and the quality of development at the campus perimeter.
- Acquisition takes time and investment.

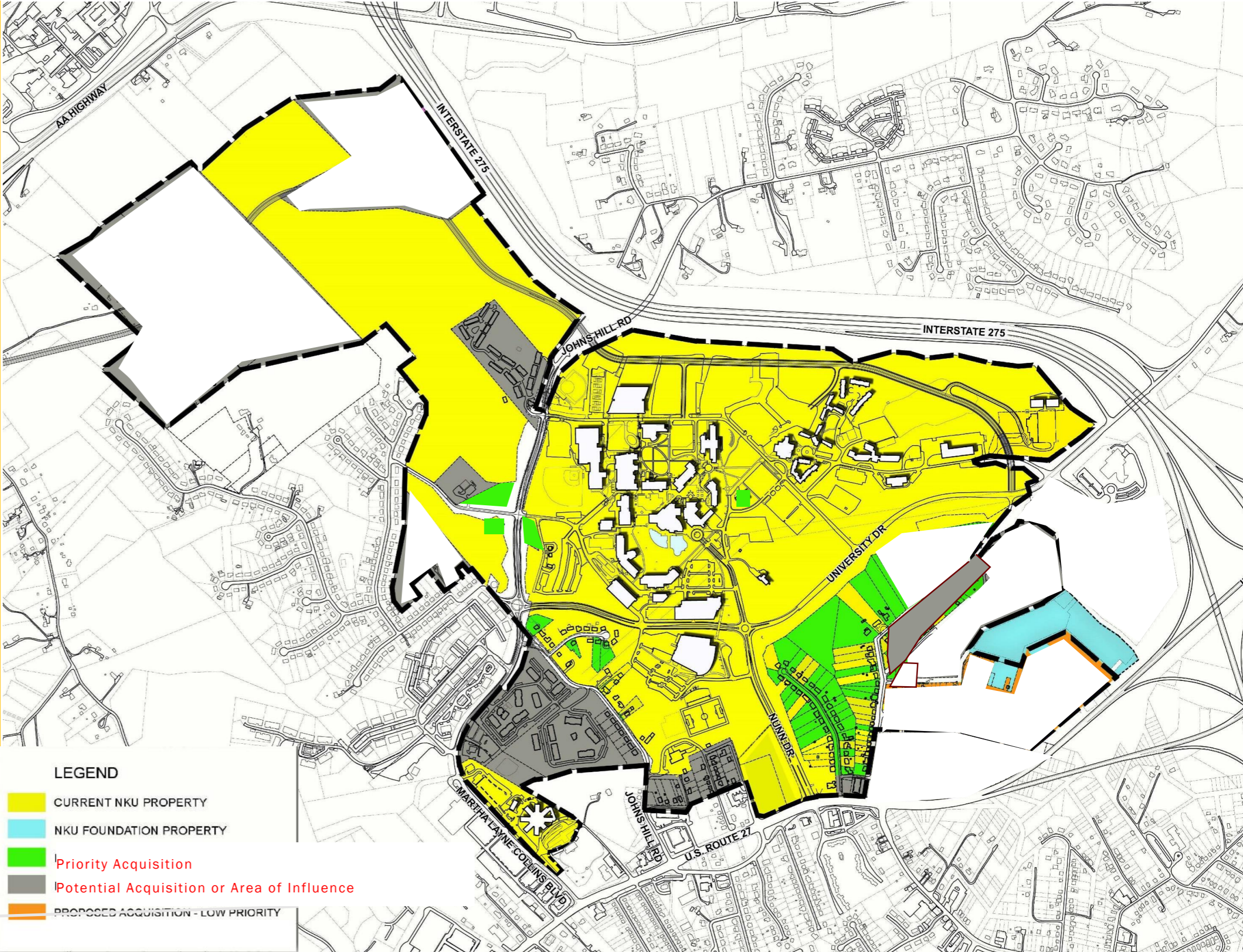


Outcome of Land Acquisition Discussion

October 1, 2020

Changes to 2009 Plan:

- Two properties south of Johns Hill Road will no longer be identified for acquisition
- Billie's Skyline Tavern and the Baptist Student Center will be added to the list of top priority acquisitions as will two small properties south of Johns Hill Road at Hilltop Dr.
- Highland Ridge Apartments will no longer be identified as an acquisition property
- Some properties along University Drive are no longer identified as top priority acquisitions
- The legend has been revised to identify Priority Acquisition (green) and Potential Acquisition or Area of Influence (grey)
- Properties previously identified as low priority acquisitions have been removed



Drivers of Future Campus Investments



1 | Prioritizing projects that support academic success, enhance the student experience, and increase the sense of belonging



3 | Advancing NKU's competitive advantage in STEM-H as well as the Arts




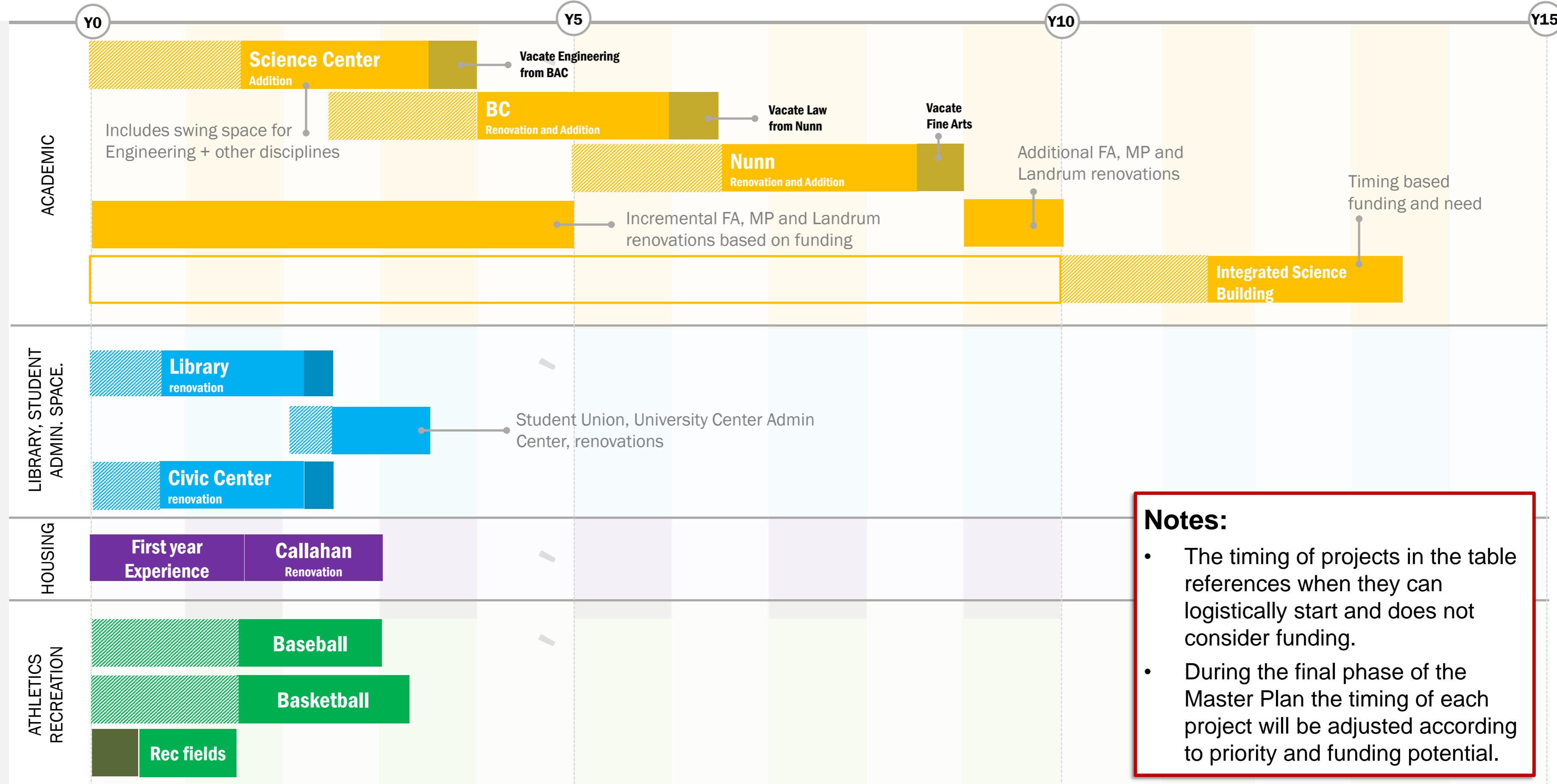
2 | Modernizing & Renovating Poor Condition Space



4 | Supporting future digital transformation and strategic partnership development

Implementation Framework

 Project planning and design phase



Notes:

- The timing of projects in the table references when they can logistically start and does not consider funding.
- During the final phase of the Master Plan the timing of each project will be adjusted according to priority and funding potential.

Documentation Schedule

Milestone	Action	Date
Table of Contents	ASG shares Table of Contents	10/05/2020
Table of Contents	NKU Approval	10/19/2020
Master Plan Document Layout Options	ASG will submit 2-3 graphic layout options for typical Master Plan pages	10/30/2020
Master Plan Document Layout Options	NKU Selects Master Plan Layout	11/13/2020
Master Plan Text	ASG Submits Draft Text For the Master Plan Document to NKU (Microsoft Word format)	12/12/2020
Master Plan Text	NKU provides edits to text	01/15/2021
Draft Master Plan Document	ASG submits to NKU in PDF format	01/29/2021
Draft Master Plan Document	NKU to provide comments to ASG	2/12/2021
Final Master Plan and Supporting Documents Submission	ASG to provide final document to NKU	02/26/2021

