Invited talk, Software Engineering Horizons track of <u>ICSE 2012</u>, the 34th International Conference on Software Engineering, Zurich, Switzerland, June 2-9, 2012.

#### Software Engineers are People Too: Applying Human Centered Approaches to Improve Software Development

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#### **Human Centered Approaches?**

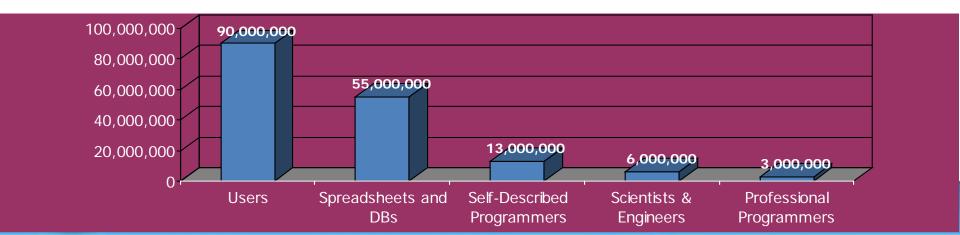
- Concerned with everything the user encounters
  - Functionality & Usefulness
  - Content
  - Labels
  - Presentation
  - Layout
  - Navigation
  - Speed of response
  - Emotional Impact
  - Context (social environment in which use happens)
  - Documentation & Help
- Measures:
  - Learnability, Productivity, Errors, ...

#### What Can Be Addressed?

- Everything the developer encounters
- Tools IDEs & their user interfaces
- Languages themselves
  - Not necessarily just "taste", "intuition"
  - Error-proneness
- APIs
  - "Interface" between developer and functionality
  - "Languages" by themselves are almost irrelevant these days
- Documentation for all of the above
- Processes & context of development
- Consider the whole "system" together
- New as well as legacy systems

#### Who Are Developers?

- Programming tools are not just used by highly-trained professional programmers
- End-User Programmers = People whose primary job is not programming
- In 2012 in USA at work: [Scaffidi, Shaw and Myers 2005]
  - 3 million professional programmers
  - 6 million scientists & engineers
  - 13 million will describe themselves as programmers
  - 55 million will use spreadsheets or databases at work
  - 90 million computer users at work in US



## "Human Centered Approach" — More Than Lab User Studies

- Design & aesthetics matter & will affect:
  - User's performance
  - Errors
  - Adoption of your tool
- Many different methods for answering many different questions
  - Before design time
  - During design & implementation
  - After implementation



#### Many HCI Methods

- **Contextual Inquiry**
- Contextual Analysis
- Paper prototypes
- Think-aloud protocols
- **Heuristic Evaluation**
- Affinity diagrams
- Personas
- Wizard of Oz
- Task analysis
- A vs. B testing
- Cognitive Walkthrough
- **Cognitive Dimensions**
- KLM and GOMS (CogTool)
  - Video prototyping

- Body storming
- **Expert interviews**
- Questionnaires
- Surveys
- Interaction Relabeling
- Log analysis
- Focus groups
- Card sorting
- Diary studies
- **Improvisation**
- Use cases
- Scenarios
- "Speed Dating"

## Dangers of *Not* Applying Human Centered Approaches

- Tools may prove to be not useful
  - Useful = solves an important problem
    - Happens frequently
    - Difficult to solve otherwise



- Developers believe academic tools solve unimportant problems [How do practitioners perceive Software Engineering Research? <a href="http://catenary.wordpress.com/2011/05/19/how-dopractitioners-perceive-software-engineering-research/">http://catenary.wordpress.com/2011/05/19/how-dopractitioners-perceive-software-engineering-research/</a>]
- Tools may not actually solve the problem
  - Example: a study suggested that Tarantula tool identifying potentially faulty statements for debugging was not helpful
    - Changed the task, but telling if the identified statement was actually faulty not easier than finding the bug
    - Parnin, C. and Orso, A. 2011. Are Automated Debugging Techniques Actually Helping Developers International Symposium on Software Testing and Analysis (2011), 199–209.



## Dangers of *Not* Applying Human Centered Approaches

- Tools may show no measurable impact
  - Desired advantage overwhelmed by problems with other parts
  - Example: Emerson Murphy-Hill found that refactoring tools are under-utilized and programmers do not configure them due to usability issues
    - Emerson Murphy-Hill, Chris Parnin, Andrew P. Black. *How we refactor, and how we know it.* In ICSE '09: Proceedings of the 2009 IEEE 31st International Conference on Software Engineering (2009), pp. 287-297.



### Human Centered Approaches are Not Too Difficult for You

- Getting some user data better than none
- Observing real usage reveals many opportunities
  - Insights about new issues to address, not necessarily what originally planned
    - Thomas LaToza's Reachability Questions from Architecture study
    - Jeff Stylos's method placement result from study of class size: from 2.4 to 11.2 times faster

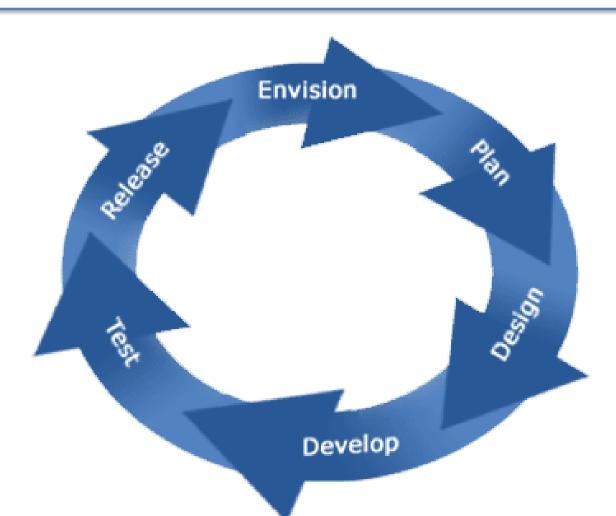
```
server.send ( message ) VS.
mail.send ( server )
```

 Collaborating with Graphic Designers for even a short time can provide significant improvements in aesthetics

#### **Key Decision: What is Your Question?**

- What do you need to find out or show?
  - What claim to do you want to make?
- Showing that a tool is usable is different from that it is useful
- Exploring what people are doing, is different from determining how often an observed behavior happens
- Drives what type of method to use, and tasks to be done with it

#### **Product Lifecycle**





Source: http://www.accordtech.co.in/Product%20Development%20Lifecycle.htm

#### **Product Lifecycle**

#### Field Studies

Logs & error reports

#### **Evaluative Studies**

- Expert analyses
- Usability Evaluation
- Formal Lab studies

#### **Exploratory Studies**

- Contextual Inquiries
- Surveys
- Lab Studies
  - Corpus data mining

#### **Design Practices**

- "Natural programming"
- Graphic & Interaction Design
- Prototyping

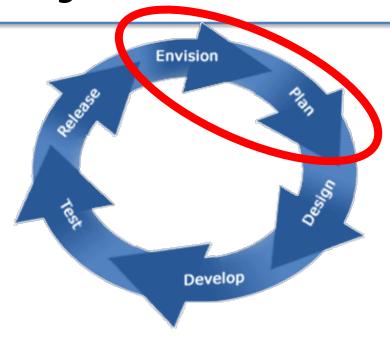


A led st

Envision

Develop

#### **Exploratory Studies**



- Identify what is really happening
- Discover important problems
- Quantify need

#### **Contextual Inquiry**

- Beyer, H. and Holtzblatt, K., Contextual Design: Defining Custom-Centered Systems. 1998, San Francisco, CA: Morgan Kaufmann Publishers, Inc.
- A kind of "ethnographic" or "participatory design" method
- Watch developers while they are performing their real tasks
- Objective, concrete data about real activities
- May be followed by a survey, to establish generality of the issues



#### Why Contextual Inquiry?

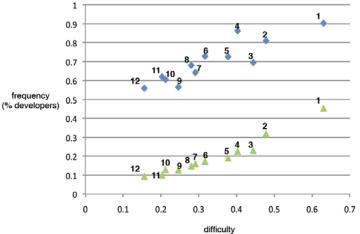
- Usually reveals many barriers and problems in current practice
- Helps develop insights
  - Be open to inspiration
- Not for confirming what you already know
- Qualitative data (not quantitative)
  - CIs are not for gathering statistics, analytics
    - In contrast to surveys & lab studies
- But need to be able to observe real tasks



#### **Example of Contextual Inquiry**

- "Developers Ask Reachability Questions"
  - Thomas D. LaToza and Brad Myers, ICSE'2010, Cape Town, South Africa, 2-8 May 2010. pp. 185-194.
  - "Search across feasible paths through a program for target statements matching search criteria"
    - Watched 17 developers investigating unfamiliar code
    - Also survey of 460 developers

Over 100 other hard-to-answer questions



(% developers who rated question at least somewhat hard to answer)

- 1. What are the implications of this change?
- (e.g., what might break)
- 2. How does application behavior vary in these different situations
- 3. Could this method call potentially be slow in some situation
- 4. To move this functionality (e.g., lines of code, methods, files) to
- here, what else needs to be moved?
- 5. Is this method call now redundant or unnecessary in this situation? 6. Across this path of calls or set of classes, where should functionality for this case be inserted?
- 7. When investigating some application feature or functionality, how
- 8. In what situations is this method called?
- 9. What is the correct way to use or access this data structure?
- 10. How is control getting (from that method) to this method? 11. What parts of this data structure are accessed in this code?
- 12. How are instances of these classes or data structures created and assembled?

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#### **Exploratory Lab Studies**

- To understand what is happening
- More controlled than field studies
  - Can compare multiple people on same tasks
- Example: studying Eclipse for maintenance tasks
  - Andrew J. Ko, Htet Htet Aung, and Brad A. Myers. "Eliciting Design Requirements for Maintenance-Oriented IDEs: A Detailed Study of Corrective and Perfective Maintenance Tasks". *ICSE'2005*. pp. 126-135. Winner, Distinguished Paper Award.
  - Detailed study of fixing bugs and adding features
  - Dataset used for 3 different award-winning papers: interruptions, navigation, code editing behaviors

·	•
Interactive Bottleneck	Overall Cost
Navigating to fragment in same file (via scrolling)	~ 11 minutes
Navigating to fragment in <i>different</i> file ( <i>via tabs and explorer</i> )	~ 7 minutes
Recovering working set after returning to a task	~ 1 minute
Total Costs	~19 minutes

=35%

n Institute

#### **Exploratory Lab Studies**

- Second Example: Barriers in APIs
  - Stylos, Jeff and Clarke, Steve "Usability Implications of Requiring Parameters in Objects' Constructors," in ICSE'2007. Minneapolis, MN: pp. 529-539.
  - Ellis, B., Stylos, J., and Myers, B. "The Factory Pattern in API Design: A Usability Evaluation," in ICSE'2007. Minneapolis, MN: pp. 302-312.
- Different personas of programmers
  - Opportunistic, Pragmatic, Systematic
- Required parameters not successful

```
var foo = new FooClass(barValue);
var foo = new FooClass();
  foo.val = barValue;
```

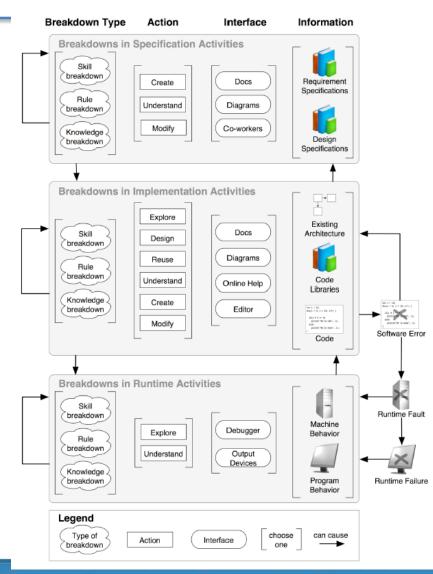
Factory pattern took 2.1 to 5.3 times longer

```
AbstractFactory f = AbstractFactory.getDefault();
Widget w = f.createWidget();
```



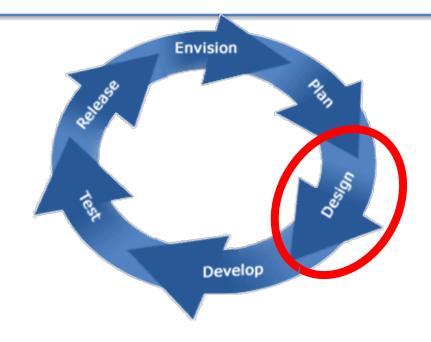
#### Can Create "Models" from Results

- Explanations of observed behaviors
- Idealized, but based on real data
- Example: causes of breakdowns when trying to debug
  - Today, users must guess where bug is or where to look & are often wrong
  - Andrew J. Ko and Brad A. Myers. "Development and Evaluation of a Model of Programming Errors". 2003. *IEEE Symposium on End-User and Domain-Specific Programming (EUP'03)*, part of the *IEEE Symposia on Human-Centric Computing Languages and Environments* (HCC'03). October 28-31, 2003. Auckland, New Zealand. pp. 7-14.





#### **Design Methods**

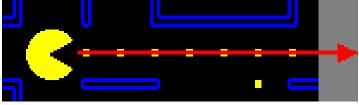


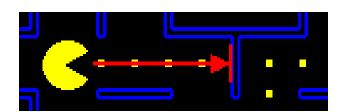
- Now know the problem, what is the solution?
- How do I design it so it is attractive and effective?



#### "Natural Programming"

- Technique developed by my group to elicit developer's "natural" expressions
  - Mental models of tasks, vocabulary, etc.
- Blank paper tests
- Must prompt for the tasks in a way that doesn't bias the answers
- Examples:
  - PacMan before and after
    - Mostly rule-based (if-then)
  - API designs
    - No-one used factory patterns







#### Why Natural Programming?

- When want design to be easily learned by novices
- But biased by what they already know
  - Graphic designers will think PhotoShop is "natural"
  - Programmers will think Java is "natural"



#### **Graphic Design**

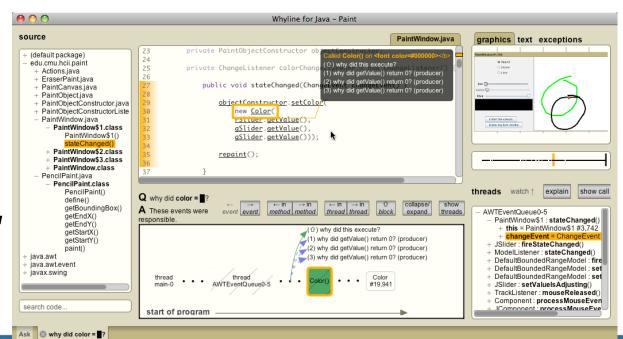
Importance of graphic design and interaction design

 Software Engineers (and researchers) are not necessarily the best interaction designers

Design can have a big impact even with same

functionality

 Might involve designers for colors, icons, which controls, layout, ...



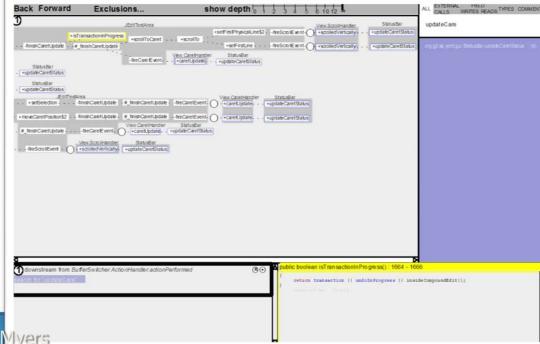
## Increasing fidelity

#### Prototyping

- Try out designs with developers before implementing them
  - Paper
    - "Low fidelity prototyping"
    - Often surprisingly effective
    - Experimenter plays the computer
    - Drawn on paper → drawn on computer
  - Implemented Prototype ("Click through")
    - Visio, PowerPoint, Web tools (even for non-web UIs)
    - (no database)
  - Real system
- Need to test these with users!
- Better if sketchier for early design
  - Use paper or "sketchy" tools, not real widgets
  - People focus on wrong issues: colors, alignment, labels
  - Rather than overall structure and fundamental design

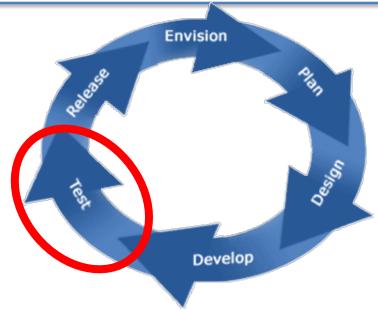
#### **Example of Prototyping**

- Thomas LaToza designing new visualization tool to try to help answer Reachability Questions
- Prototypes created with Omnigraffle and printed
- Revealed significant usability problems that were fixed before implementation
  - Graphical presentation
  - Controls





#### **Evaluation Methods**



- Does my tool work?
- Does it solve the developer's problems?
- "If the user can't use it, it doesn't work!"



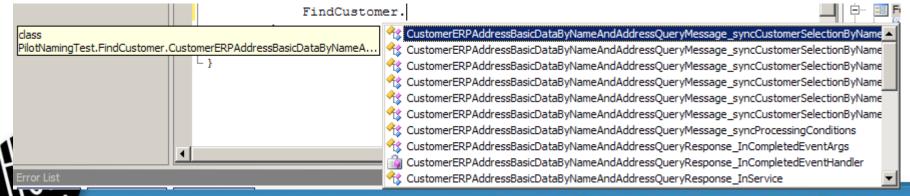


#### **Expert Analyses**

- Usability experts evaluating designs to look for problems
  - Heuristic Analysis [Nielsen] set of guidelines
  - Cognitive Dimensions [Green] another set
  - Cognitive Walkthroughs evaluate a task
- Can be inexpensive and quick
- However, experienced evaluators are better
  - 22% vs. 41% vs. 60% of errors found [Nielsen]
- Disadvantage: "just" opinions, open to arguments

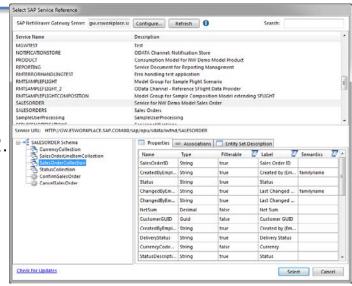
#### Our Use of Expert Analyses

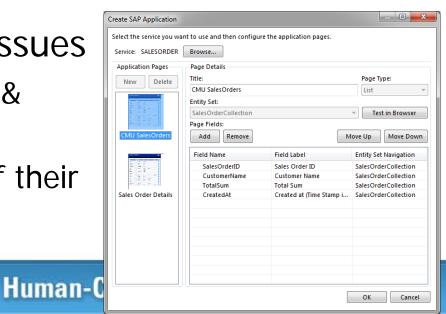
- Collaborating with SAP on their APIs and tools
- We studied SAP's Enterprise Service-Oriented Architecture (eSOA) APIs & Documentation
  - Jack Beaton, Sae Young Jeong, Yingyu Xie, Jeffrey Stylos, Brad A. Myers. "Usability Challenges for Enterprise Service-Oriented Architecture APIs," 2008 IEEE Symposium on Visual Languages and Human-Centric Computing, VL/HCC'08. Sept 15-18, 2008, Herrsching am Ammersee, Germany. pp. 193-196.
- Naming problems:
  - Too long MaterialSimpleByIDAndDescriptionQueryMessage\_syncMaterialSimpleSelectionByIDAndDescriptionSelectionByMaterialDescription
  - Not understandable



#### Our Use of Expert Analyses

- Andrew Faulring, Brad Myers, Yaad Oren, Keren Rotenberg. "A Case Study of Using HCI Methods to Improve Tools for Programmers," Cooperative and Human Aspects of Software Engineering (CHASE), An ICSE 2012 Workshop. Zurich, Switzerland, June 2, 2012.
- We evaluated the SAP NetWeaver Gateway developer tool for Visual Studio
- Identified many usability issues
  - We used Heuristic Analysis & Cognitive Walkthrough
  - Issues were fixed as part of their agile development process

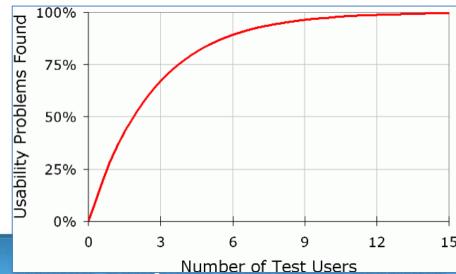




#### **Usability Evaluations**

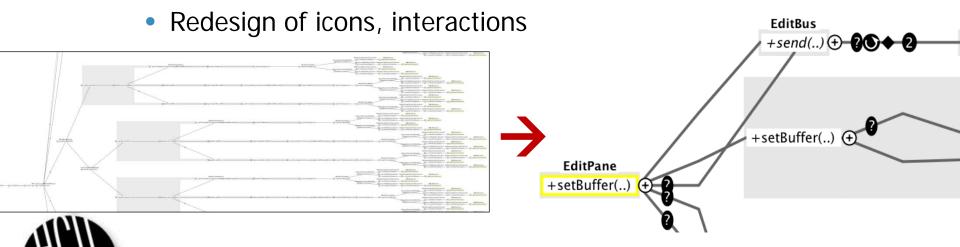
- Different from formal A vs. B "user studies"
  - Understand usability issues
  - Should be done early and often
    - Doesn't have to be "finished" to let people try it
- "Think aloud" protocols
  - "Single most valuable usability engineering method"
    - -- [Nielsen]
  - Users verbalize what they are thinking
    - Motivations, why doing things, what confused about

Don't need many users



#### **Example of Our Use**

- Thomas LaToza's Reacher tool for Reachability Questions went through multiple iterations
  - Revised based on paper prototype (discussed already)
  - Revised based on 1<sup>st</sup> evaluation of full system
    - E.g., replaced duplicates of calls to methods with pointers
    - Changed to preserve order of outgoing edges



#### Why Usability Analysis

- Improve the user interface prior to:
  - Deployment
  - A vs. B testing (as a "pilot" test)
- Demonstrate that users can use the system
  - Show that novel features of the UI are understandable



#### Formal A vs. B "User Studies"

- Formal A vs. B lab user studies are "gold standard" for academic papers – to show something is better
- But many issues in the study design
  - "Confounding" factors which were not controlled and are not relevant to study, but affect results
  - Tasks or instructions are mis-understood
  - Use prototypes & pilot studies to find these
- Statistical significance doesn't mean real savings
- Be sure to collect qualitative data too
  - Strategies people are using
  - Why users did it that way
  - Especially when unexpected results

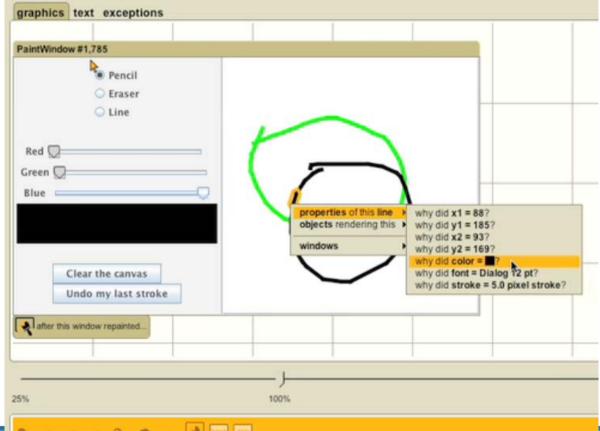


#### Example of A vs. B Study: Whyline

PhD work of Andy Ko

Allow users to directly ask "Why" and "Why

not"





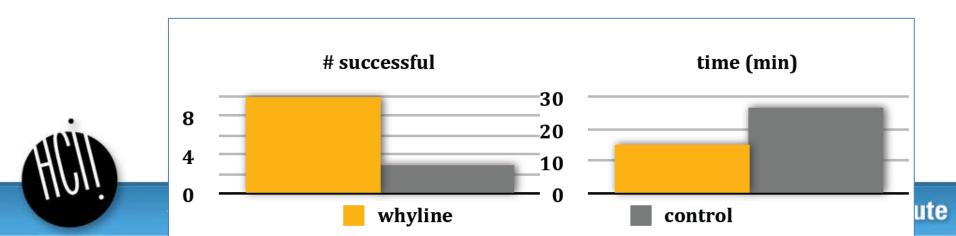
#### Whyline User Studies

#### • Initial study:

- Whyline with novices outperformed experts with Eclipse
- Factor of 2.5 times faster

#### Formal study:

- Compared to Whyline with key features removed (rather than Eclipse)
- Tasks: 2 real bug reports from real open source system (ArgoUML)
- Whyline was over 3 times as successful, in ½ of the time



#### **Another Lab Study: Calcite**



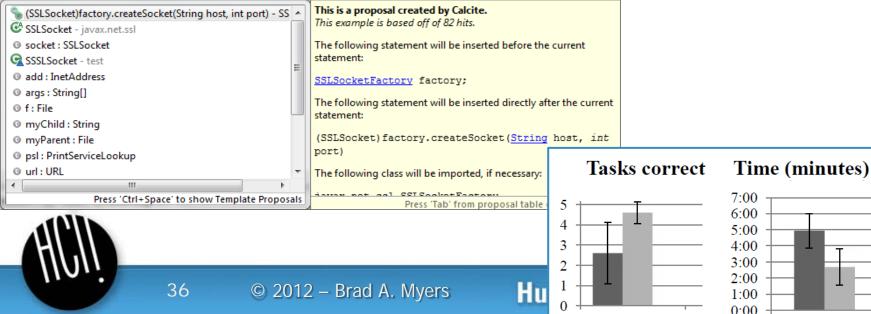
Control

■ Calcite

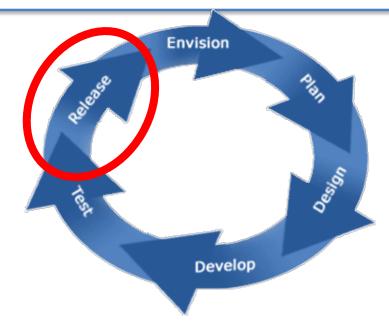
 Calcite: Construction And Language Completion Integrated Throughout

http://www.cs.cmu.edu/~calcite

- Augmented code completion in Eclipse
  - How to create objects of specific classes: SSLSocket s = ???



#### Field Studies of System in Use



- Find out what happens when the tool is really used
- Requires significant effort to make the tool sufficiently solid



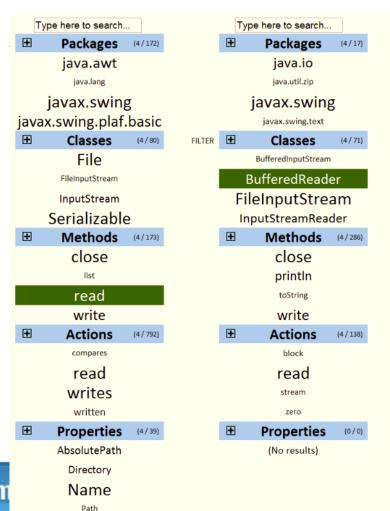
#### **Logging Actual Use**

- Easier if instrument your tools
- Objective use data better than users' recollections and opinions
- Many levels of data can be collected
  - Privacy issues
- Example: Flourite logger for Eclipse
  - Records all edits and events, including scrolling operations & source code,
    - Necessary to identify patterns of backtracking



#### **Example of Field Analysis**

- Apatite: Associative Perusing of APIs That Identifies Targets
   Easily <a href="http://www.cs.cmu.edu/~apatite">http://www.cs.cmu.edu/~apatite</a>
- Novel documentation tool that works by association
  - E.g., methods often used together
- Can start with verbs (actions) and find what classes implement them
- Couldn't figure out a comparison tool or tasks for a lab study
- Deployed on the web
- Mostly used for fast lookup from partial names





#### Why Field Studies?

- Understand which features are used and how
  - Not necessarily why
  - Can sometimes follow up with questionnaires, interviews of actual users
  - Developers often are surprised at how system is used
- Demonstrate that people choose to use the system when optional
- Easy to instrument web systems, some on-line tools



#### **Summary: Our Group**

- We have followed this methodology
  - 30 studies; 17 systems in 16 years
- Doing evaluative studies provides new insights that can inspire significantly new designs for languages and tools for software engineers
- Design methods result in better tools
  - New designs can be evaluated

#### More on This Topic

- CHASE and USER workshops at ICSE
- Thomas D. LaToza and Brad A. Myers, "Designing Useful Tools for Developers", <u>PLATEAU 2011</u>: Evaluation and Usability of Programming Languages and Tools, workshop at the Onward! 2011 and Splash 2011 conferences, Portland, Oregon, October 24, 2011. <u>On-line pdf</u> or <u>local pdf</u>.
- Thomas D. LaToza, Brad A. Myers. "On the Importance of Understanding the Strategies that Developers Use", *Cooperative and Human Aspects of Software Engineering (CHASE'10)*, An ICSE 2010 Workshop. May 2, 2010. Cape Town, South Africa. pp. 72-75. pdf
- Reading list for "Human Aspects of Software Development (HASD)"
   by Thomas LaToza and Brad Myers
   http://www.cs.cmu.edu/~bam/uicourse/2011hasd/



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- SAP
- Adobe
- IBM
- Microsoft Research RISE









RISE

Research

#### >30 students:

- Htet Htet Aung
- Jack Beaton
- Ruben Carbonell
- John R. Chang
- Kerry S. Chang
- Polo Chau
- Luis J. Cota
- Michael Coblenz
- Dan Eisenberg
- Brian Ellis

- Andrew Faulring
- Aristiwidya B. (Ika) Hardjanto
- Erik Harpstead
- Sae Young (Sophie) Jeong
- Andy Ko
- Thomas LaToza
- Joonhwan Lee
- Leah Miller
- Mathew Mooty
- Gregory Mueller
- Yoko Nakano

- Stephen Oney
  - John Pane
- Sunyoung Park
- Chotirat (Ann) Ratanamahatana
- Christopher Scaffidi
- Jeff Stylos
- David A. Weitzman
- Yingyu (Clare) Xie
- Zizhuang (Zizzy) Yang
- YoungSeok Yoon

# Software Engineers are People Too:

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